

FY 17/18

Annual CRA Work Plan





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WORK PLAN: 2017 - 2018

CRA ADMINISTRATION

ANNUAL BUDGET & WORK PLAN PREPARATION AND MANAGEMENT-FY17/18

ANNUAL REPORT - FY17

ANNUAL SPECIAL DISTRICT REPORTING TO THE FLORIDA DEPARTMENT OF ECONOMIC OPPORTUNITY (DEO) – FY17/18

CRA WEBSITE MAINTENANCE

CONTRIBUTIONS TO ANNUAL AUDIT REPORT - FY17/18

CONTRIBUTIONS TO COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – FY17/18

TRACKING CRA PROGRESS

CRA BOARD MEETING COORDINATION AND ATTENDANCE

WESTSIDE REDEVELOPMENT BOARD (WRB) MEETING COORDINATION AND ATTENDANCE

EASTSIDE REDEVELOPMENT BOARD (WRB) MEETING COORDINATION AND ATTENDANCE

PREPARATION OF CRA ORDINANCES, RESOLUTIONS, LEGAL AGREEMENTS, ADVERTISMENTS AND NOTICES

CONTRACT DEVELOPMENT AND MAINTENANCE

ACCOUNTS PAYABLE - INVOICES, PURCHASE ORDERS, REQUISITIONS

PAYROLL

LIASON TO GENERAL "CHAPPIE" JAMES MUSEUM BOARD

LIASON TO COMMUNITY STAKEHOLDERS

PROJECTS

DE VILLIERS AND REUS STREETSCAPE PROJECT...... EST. COST: \$10.4 M

Description: Streetscape improvements to De Villiers and Reus Streets following a "Complete Street" design including on-street parking improvements, and installation of decorative lighting and landscaping.

Location: De Villiers and Reus Streets from Main to Cervantes Street

Funding Status: Unfunded. Seeking financing and/or grant opportunities. Potential sources include financing, LOST, and TIF. Request submitted for LOST funding.

FY18 TIF Allocation: TBD – Future revenues may be committed to debt service.

Next Steps:

- 1. Identify Viable Funding Sources
- 2. Engineering Design
- 3. Construction

"A" STREETSCAPE PROJECT...... EST. COST: \$5.2 M

Description: Streetscape improvements to "A" street following a "Complete Street" design including on-street parking improvements, and installation of decorative lighting and landscaping.

Location: "A" Street from Main to Cervantes Street

Funding Status: Unfunded. Seeking financing and/or grant opportunities. Potential sources include financing, LOST, and TIF.

FY18 TIF Allocation: TBD - Future revenues may be committed to debt service.

Next Steps:

- 1. Identify Viable Funding Sources
- 2. Engineering Design
- 3. Construction

COMMUNITY POLICING..... EST. COST: \$200K

Description: Implementation of community policing strategies through the City of Pensacola Police Department.

Location: Urban Core CRA

Funding Status: Funding allocated from TIF for FY2017 and proposed for FY 2018.

FY17 TIF Allocation: \$100K FY18 TIF Allocation: \$100K

Next Steps:

1. Preparation of Interlocal Agreement

2. Implementation

AFFORDABLE HOUSING IMPROVEMENT PROGRAM......EST. COST: \$437.5K

Description: The goal of this program is to encourage and support revitalization efforts by funding improvements which enhance the visual appearance of residential properties within the redevelopment area.

Target Area(s): Belmont-De Villiers, Tanyard and Old East Hill Neighborhoods

Location: Urban Core CRA

Funding Status: Funding allocated from TIF for FY 2017.

FY17 TIF Allocation: \$437.5K

Next Steps:

1. Development of Program Guidelines and Application

2. Program Marketing, Outreach and Administration

COMMERCIAL FAÇADE IMPROVEMENT PROGRAM...... EST. COST: \$150K

Description: The goal of this program is to encourage and support revitalization efforts by funding improvements which enhance the visual appearance of non-residential property, including properties owned and/or operated by non-profit organizations which preserve historic or cultural resources, within the redevelopment area.

Target Area(s): Belmont-De Villiers Neighborhood Commercial District

Location: Urban Core CRA

Funding Status: Funding allocated from Program Funds for FY 2017.

FY17 TIF Allocation: \$0 (\$150K allocated from Program Funds.)

- 1. Development of Program Guidelines and Application
- 2. Program Marketing, Outreach and Administration

PROPERTY DISPOSITION

HAWKSHAW SITE REDEVELOPMENT...... EST. COST: \$25K

Description: Disposition of CRA-owned property for mixed use or multi-family redevelopment. Design standards completed by Urban Design Associates, and approved by CRA Board. Property marketed by commercial real estate firm, NAI Halford. Placed on the market during February 2017.

Location: North 9th Avenue and E Romana Street

Appraised Valuation: \$1.74 Million

Funding Status: Funding provided for development of design standards.

FY18 TIF Allocation: \$0

Next Steps:

1. Selection of a Preferred Developer and Development Plan

- 2. Sale Agreement Negotiations
- 3. Design and Construction Monitoring

DISPOSITION OF CRA PROPERTIES EST. COST: \$20K

Description: Disposition of CRA-owned property for redevelopment. Commercial properties marketed by commercial real estate firm, NAI Halford. Residential property marketed by CRA.

Available Properties: 120 Government Street (Commercial - \$765K Valuation), 150 Baylen Street (Commercial - \$510K Valuation), and 216 "A" Street (Residential - \$13K Valuation)

Location(s): Urban Core CRA

Funding Status: NA

FY18 TIF Allocation: \$0

- 1. Selection of Preferred Developer
- 2. Sale Agreement Negotiations
- 3. Property Closing
- 4. Design and Construction by Preferred Developer

PLANNING & DESIGN

REDEVELOPMENT DISTRICT DESIGN GUIDELINES AND OVERLAY

EST. COST: \$35K

Description: Development and adoption of urban design guidelines for incorporation into the City of Pensacola's Land Development Code (LDC) as an Overlay District. Guidelines to establish standards for architectural and site design, as identified in the 2010 Urban Core Plan.

Location: Urban Core areas not governed or protected by a special review district.

Funding Status: TIF funding budgeted, however, staff has identified grant opportunity through the Department of Economic Opportunity (DEO). Grant application to be submitted May 2017 for possible funding.

FY17 TIF Allocation: \$35K

Next Steps:

- 1. DEO Technical Assistance Grant Application
- 2. RFP/Consultant Selection
- 3. Development of Design Guidelines
- 4. Approval by CRA Board
- 5. Approval by City Council
- 6. Implementation

LEASES & AGREEMENTS

PLAZA DE LUNA CONCESSION STAND - OPERATORS AGREEMENT & LEASE......

EST. COST: TBD

Description: The Plaza de Luna Concession building, constructed by the CRA, is leased to an operator via a three-year operators agreement. The CRA in coordination with the City's Finance Department is responsible for lease administration including monthly payment verification, annual close-outs and lease renewal.

Location: 920 South Palafox Street

Est. Annual Revenue: \$4,000

Funding Status: Funds allocated for repair and maintenance as needed.

FY18 TIF Allocation: \$TBD

- 1. Lease Renewal 2017-2019 Term
- 2. Monthly Payment Verification
- 3. End of the Year Review

NEW YEARS EVE PELICAN DROP - FUNDING AGREEMENT EST. COST: \$30K

Description: The CRA provides funding in support of the annual New Year's Eve

Pelican Drop event in Downtown Pensacola.

Location: Downtown Pensacola – Palafox Street

Funding Status: Funding allocated from Program Funds.

FY17 TIF Allocation: \$0 (\$30K allocated from Program Funds)

Next Steps:

1. Preparation of Funding Agreement – FY 2017

2. Compliance Monitoring

NEW YEAR'S EVE PELICAN DROP – PELICAN USE AGREEMENT...EST. COST: \$NA

Description: The CRA provides organizers access to the CRA's "Pelican Drop" pelican through a regularly executed license to use agreement.

Location: Downtown Pensacola – Palafox Street

Funding Status: Not Applicable.

FY18 TIF Allocation: \$0

Next Steps:

1. Preparation of Multi-Year Agreement

2. Compliance Monitoring

PLAZA DE LUNA DOCKING – BERTH LEASES EST. COST: \$NA

Description: The CRA administers leases for berth numbers 13 through 16 in coordination with the Port of Pensacola. Administration requires customer service for application and price estimate support and processing, as well as, coordination with the Port of Pensacola and Parks and Recreation Department.

Location: Plaza De Luna

Est. Annual Revenue: \$2,500

Funding Status: Not Applicable.

FY18 Allocation: \$0

- 1. Administration of Berth Applications and Price Estimates
- 2. Coordination of Docking Access, Arrival and Departure

DE VILLIERS CHRISTMAS LIGHTS - AGREEMENT...... EST. COST: \$NA

Description: Administration of a license to use agreement for the placement of Christmas lights on CRA-owned light poles.

Location: Belmont- De Villiers Neighborhood Commercial District

Funding Status: Not Applicable.

FY18 TIF Allocation: \$0

Next Steps:

- 1. Preparation of Multi-Year Agreement
- 2. Compliance Monitoring

COMMERCIAL FAÇADE IMPROVEMENT PROGRAM LIEN DISPOSAL......

EST. COST: \$NA

Description: Review, tracking, and disposal of outstanding mortgage and security and lien agreements pertaining to previously executed funding agreements provided through the Urban Core's Commercial Façade Improvement Program.

Location: Urban Core CRA

Funding Status: Not Applicable.

FY18 TIF Allocation: \$0

Next Steps:

- 1. Review of Funding Agreements and Liens/Mortgages
- 2. Lien/Mortgage Disposal for Satisfied Agreements
- 3. Active Tracking of Outstanding Agreements

ADDITIONAL LEASES & AGREEMENTS EST. COST: \$NA

Description: The CRA actively provides oversight and monitoring for various leases and legal agreements. These leases and agreements are as follows:

- Pensacola Sports Association (PSA) Main Street Lease Agreement
- Port Royal I & II Lease Agreements (2)
- South Palafox: Palafox Pier & Yacht Harbor Lease Agreement
- North Palafox Parking Lot (Federal Court House) Lease Agreement
- Downtown Improvement Board (DIB) Parking Management Agreement
- Landscape Maintenance Interlocal Agreement
- Administrative Services Interlocal Agreement
- Community Policing Interlocal Agreement

Location: Urban Core CRA

Funding Status: Not Applicable.

FY18 TIF Allocation: \$0

Next Steps:

1. Preparation of Agreements

2. Active Oversight and Monitoring

MAINTENANCE & REPAIRS

LANDSCAPE MAINTENANCE EST. COST: \$247K

Description: Upkeep and maintenance of CRA constructed improvements which are implemented through an interlocal agreement with the City's Parks and Recreation Department.

Location: Urban Core CRA

Funding Status: Funding approved from TIF for FY17 and proposed for FY18.

FY17 TIF Allocation: \$247K FY18 TIF Allocation: \$247K

Next Steps:

1. Preparation of Interlocal Agreement

2. Oversight and Administration of Landscape Contracts

STREETSCAPE AMENITIES REPAIR/REPLACEMENT.....EST. COST: \$100K

Description: Ongoing inventory, and assessment of CRA amenities including, but not limited to, street lights, sidewalks, trash receptacles, fencing, benches, tree grates, and water fountains for prioritization of repairs and replacement. CRA to provide supplemental funding for repairs/replacement of amenities which are outside the scope of the landscape maintenance agreement.

Location: Urban Core CRA

Funding Status: Funding approved for FY17 and proposed for FY18.

FY17 TIF Allocation: \$100K

Next Steps:

1. Complete Inventory of CRA Amenities

2. Establish Priority Repairs and Scope of Work

3. Actively Track Amenity Conditions

RESEARCH & REVIEW

ONGOING REVIEW OF OUTSIDE GRANT OPPORTUNITIES EST. COST: \$NA

Description: Active review of grant opportunities.

Next Steps:

- 1. Seek funding for De Villiers Streetscape Project
- 2. Seek funding for Urban Design Guidelines and Overlay District

ONGOING REVIEW OF REDEVELOPMENT BEST PRACTICES EST. COST: \$NA

Description: Active review of state and national models related to community redevelopment.

Next Steps:

1. Review of commercial and residential incentive programs.

ATTENDANCE AT WEEKLY DEVELOPMENT REVIEW MEETINGS..EST. COST: \$NA

Description: Active review of new potential developments. Development Review meetings held Wednesdays at 9 a.m.

Next Steps:

- 1. Weekly meeting attendance
- 2. Project tracking

ATTENDANCE AT OTHER MEETINGS EST. COST: \$NA

Description: Attendance at other meetings as needed. Examples include community or neighborhood meetings, TPO Technical Coordinating Committee (TCC) meetings and/or other staff-related topics.

WESTSIDE REDEVELOPMENT BOARD

Description: The CRA provides staff support to the Westside Redevelopment Board (WRB). The WRB regular meetings are held quarterly during the months of January, April, July and October, with special meetings scheduled based on need.

Location: Westside

Funding Status: Not Applicable.

FY18 TIF Allocation: \$0

Next Steps:

- 1. Coordination of Quarterly and Special Meetings and Agendas
- Attendance at Quarterly and Special Meetings
- 3. Presentation of Board Identified Priorities to CRA Board
- 4. Implementation of CRA Board Approved Priorities

PROJECTS

"A" STREETSCAPE PROJECT...... EST. COST: \$5.2 M

Description: Streetscape improvements to "A" street following a "Complete Street" design including on-street parking improvements, and installation of decorative lighting and landscaping.

Location: "A" Street from Main to Cervantes Street

Funding Status: Unfunded. Seeking financing and/or grant opportunities. Potential sources include financing, LOST, and TIF.

FY18 TIF Allocation: TBD - Future revenues may be committed to debt service.

Next Steps:

- 1. Identify Viable Funding Sources
- 2. Engineering Design
- 3. Construction

BAPTIST HOSPITAL/WEST MORENO DISTRICT REVITILIZATION STRATEGY

EST. COST: \$50K

Description: Completion of Phase I, Reconnaissance and Strategic Assessment and Phase II, Development Plan and Implementation Strategy, pursuant to Memorandum of Understanding (MOU) between the City, CRA, County and Baptist Hospital.

Location(s): Area surrounding Baptist Hospital/West Moreno District

Funding Status: Funding complete.

FY18 TIF Allocation: \$NA

Next Steps:

- 1. Finalization of Development Plan and Implementation Strategy
- Coordination of Memorandum of Agreement (MOA) between the City, CRA, County and Baptist Hospital for Plan Implementation.
 Plan Implementation – Coordination with Public and Private Partners on Office/Retail Development, and Stormwater, Streetscape and Residential Improvements.

WEST MORENO STREETSCAPE PROJECT...... EST. COST: \$9.3 M

Description: Streetscape improvements to seven street segments surrounding Baptist Hospital following a "Complete Street" design including stormwater improvements, on-street parking improvements, and installation of decorative lighting and landscaping. This project is a public priority project contained within the Baptist Hospital/West Moreno District Development Plan and Implementation Strategy.

Location(s): "E" Street from Cervantes to Moreno Street; Moreno, Blount and Lee Street from "E" to "J" Street; "H", "G", and "F" Street from Blount to Moreno Street.

Funding Status: Unfunded. Seeking financing and/or grant opportunities. Potential sources include financing, Local RESTORE Funds, Triumph Gulf Coast, FDEP CWS Revolving Loan Fund, 319 Grant, TMDL Grant, FEMA/FDEM Grants, FDEP Recreation Grants, LOST, NFWF, TAP, and TIF. *Request submitted for LOST funding.

FY18 TIF Allocation: TBD - Future revenues may be committed to debt service.

Next Steps:

- 1. Partner with Baptist Hospital, the City of Pensacola, and Escambia County
- 2. Identify Viable Funding Sources
- 3. Engineering Design
- 4. Construction

WEST MORENO STORMWATER PARK PROJECT...... EST. COST: \$3 M

Description: Engineered design and construction of a linear stormwater park. Project includes property acquisition, stormwater and park improvements to address area stormwater and flooding issues and establish a centralized community asset. Implemented in coordination with the City's Public Works Department, and Baptist Hospital. *This project is a public priority project contained within the Baptist Hospital/West Moreno District Development Plan and Implementation Strategy.

Location(s): Three blocks from Lee Street to West Moreno Street between "E" and "F" Streets.

Funding Status: Partially funded through the Federal Emergency Management Administration (FEMA) Flood Mitigation Grant. Seeking grant opportunities. Potential sources include Local RESTORE Funds, Triumph Gulf Coast, FDEP CWS Revolving Loan Fund, 319 Grant, TMDL Grant, FDEP Recreation Grants, and NFWF.

FY18 TIF Allocation: TBD - Future revenues may be committed to debt service.

Next Steps:

- 1. Partner with Baptist Hospital, the City of Pensacola, and Escambia County
- 2. Identify Viable Funding Sources
- 3. Engineering Design
- 4. Construction

COMMUNITY POLICING...... EST. COST: \$180K

Description: Implementation of community policing strategies, including a public safety symposium, through the City of Pensacola Police Department.

Location: Westside CRA

Funding Status: Funding allocated from TIF for FY 2017.

FY17 TIF Allocation: \$90K FY18 TIF Allocation: \$90K

Next Steps:

- 1. Preparation of Interlocal Agreement
- 2. Implementation

AFFORDABLE HOUSING IMPROVEMENT PROGRAM EST. COST: \$100K+

Description: The goal of this program is to encourage and support revitalization efforts by funding improvements which enhance the visual appearance of residential properties within the redevelopment area. *This project is a public priority project contained within the Baptist Hospital/West Moreno District Development Plan and Implementation Strategy. *WRB Priority Project

Target Area(s): Baptist/West Moreno Phase 1a Focus Area

Location: Westside CRA

Funding Status: Funding allocated from TIF for FY 2017. Seeking financing options for supplemental funding. **Future revenues may be committed to debt service.**

FY17 TIF Allocation: \$100K (Supplemental funding to be provided through financing under "Property Rehabilitation, Land Acquisition, Clearance and Redevelopment").

Next Steps:

- 1. Development of Program Guidelines and Application
- 2. Program Marketing, Outreach and Administration

AFFORDABLE INFILL PROGRAM EST. COST: \$TBD

Description: The goal of this program is to encourage construction and purchase of affordable housing for mixed income home ownership. Includes funding of site acquisition, demolition and preparation for redevelopment. Affordable home construction will be underwritten by the value of the land and site improvements. *This project is a public priority project contained within the Baptist Hospital/West Moreno District Development Plan and Implementation Strategy.*WRB Priority Project

Target Area(s): Baptist/West Moreno Phase 1a Focus Area

Location: Westside CRA

Funding Status: Seeking financing opportunities. (Funding for this program to be provided through financing under "Property Rehabilitation, Land Acquisition, Clearance and Redevelopment").

FY17 TIF Allocation: TBD - Future revenues may be committed to debt service.

Next Steps:

- 1. Development of Program Guidelines and Application
- 2. Program Marketing, Outreach and Administration

HAZARDOUS TREE PROGRAM EST. COST: \$10K

Description: The goal of this program is to remove trees and/or limbs which pose a hazard to residential properties within the redevelopment area. *WRB Priority Project

Location: Westside CRA

Funding Status: Funding allocated from TIF for FY 2017.

FY17 TIF Allocation: \$10K

- 1. Development of Program Guidelines and Application
- 2. Program Marketing, Outreach and Administration

FDOT TRANSPORTATION CORRIDOR IMPROVEMENTS EST. COST: \$TBD

Description: Corridor improvements to follow a "complete streets" design and include on-street parking, pedestrian safety, bus shelters, landscaping, stormwater, decorative lighting, and sidewalks. Project to be supported through a partnership with the Florida Department of Transportation (FDOT), City of Pensacola, CRA and Escambia County based on the "State Road 10A (US 90) West Cervantes Street/Mobile Highway Corridor Management Plan" and the "Main Street Corridor Management Plan" completed by the Florida-Alabama Transportation Planning Organization (TPO). *WRB Priority Project

Location(s): West Cervantes Street-Mobile Highway from "A" to "Dominquez" Street; Main Street from Barrancas Avenue to Clubbs Street

Funding Status: Included in FDOT 5 Year Work Program and recommended for PD&E Study. Pending allocations for Engineered Design and Construction from FDOT.

FY18 TIF Allocation: \$0

Next Steps:

- 1. Attend TPO/TCC Meetings
- 2. Promote funding from FDOT

PROPERTY REHABILITATION, LAND ACQUISITION, CLEARANCE AND REDEVELOPMENT...... EST. COST: \$2.2M

Description: Property rehabilitation, acquisition, clearance and site preparation for commercial, residential and mixed use redevelopment.

Location: Westside CRA Corridors (Commercial/Mixed Use), Baptist/West Moreno Phase 1a Focus Area (Residential)

Funding Status: Potential funding sources include outside financing, TIF and/or partnership with community development organizations.

FY18 TIF Allocation: TBD - Future revenues may be committee to debt service.

Next Steps:

- 1. Property Acquisition
- 2. RFP Process Implementation
- 3. Developer Selection
- 4. Construction

COMMERCIAL FAÇADE IMPROVEMENT PROGRAM EST. COST: \$25K

Description: The goal of this program is to encourage and support revitalization efforts by funding improvements which enhance the visual appearance of non-residential property, including properties owned and/or operated by non-profit organizations which preserve historic or cultural resources, within the redevelopment area.

Location: Westside CRA

Funding Status: Funding allocated from Program Funds for FY 2017.

FY17 TIF Allocation: \$0 (\$25K allocated from Program Funds.)

Next Steps:

- 1. Development of Program Guidelines and Application
- 2. Program Marketing, Outreach and Administration

SIDEWALK ENHANCEMENT PROGRAM...... EST. COST: \$15K

Description: Connection and/or replacement of missing or broken sidewalk segments. *WRB Priority Project

Location: Westside CRA

Funding Status: Potential funding sources include financing, TIF, LOST and outside funding sources such as Transportation Alternatives Program (TAP).

FY17 TIF Allocation: TBD – Future revenues may be committee to debt service.

Next Steps:

- 1. Review finalization of Sidewalk Assessment
- 2. Identification of Priority Locations
- 3. Obtain Cost Estimates
- 4. TAP Application Submittal
- 5. Contractor Solicitation and Selection
- 6. Grant Administration

HISTORIC CEMETERY IMPROVEMENT PROGRAM EST. COST: TBD

Description: Provides cemetery improvements as identified and approved by the Pensacola Area Cemetery Team (PACT) through community contributions. The CRA would provide technical assistance to a local non-profit organization to administer the Community Contribution Tax Incentive Program (CCTIP), a tax incentive program which provides a 50% tax credit or refund to private donors which supply funding in support of eligible projects. *WRB Priority Project

Location: Historical cemeteries located within the Westside CRA (i.e. St. Johns and Magnolia/AME Historical Cemeteries)

Funding Status: To be funded through private contributions (CCTIP) with technical support provided by CRA.

FY18 TIF Allocation: \$0

Next Steps:

- 1. Identification of Non-Profit Project Sponsor
- 2. Application for Project Sponsorship
- 3. Solicitation of Donations
- 4. Identification of Priority Improvements
- 5. Construction

PLANNING & DESIGN

REDEVELOPMENT DISTRICT DESIGN GUIDELINES AND OVERLAY

EST. COST: \$25K

Description: Development and adoption of urban design guidelines for incorporation into the City of Pensacola's Land Development Code (LDC) as an Overlay District. Guidelines to establish standards for architectural and site design, as identified in the 2007 Westside Community Redevelopment Area Plan.

Location: Westside CRA

Funding Status: TIF funding budgeted, however, staff has identified grant opportunity through the Department of Economic Opportunity (DEO). Grant application to be submitted May 2017 for possible funding.

FY17 TIF Allocation: \$25K

Next Steps:

- 1. DEO Technical Assistance Grant Application
- 2. RFP/Consultant Selection
- 3. Development of Design Guidelines
- 4. Approval by CRA Board
- 5. Approval by City Council
- 6. Implementation

RESEARCH & REVIEW

ONGOING REVIEW OF OUTSIDE GRANT OPPORTUNITIESEST. COST: \$NA

Description: Active review of grant opportunities.

- Seek funding for Baptist/West Moreno Streetscape and Stormwater Park Projects
- 2. Seek funding for Neighborhood Requested Improvements
- 3. Seek funding for Urban Design Guidelines and Overlay District
- 4. Seek funding for Sidewalk Program

ONGOING REVIEW OF REDEVELOPMENT BEST PRACTICES EST. COST: \$NA

Description: Active review of state and national models related to community redevelopment.

Next Steps:

1. Review of commercial and residential incentive programs.

ATTENDANCE AT WEEKLY DEVELOPMENT REVIEW MEETINGS..EST. COST: \$NA

Description: Active review of new potential developments. Development Review meetings held Wednesdays at 9 a.m.

Next Steps:

- 1. Weekly meeting attendance
- 2. Project tracking

ATTENDANCE AT OTHER MEETINGSEST. COST: \$NA

Description: Attendance at other meetings as needed. Examples include community or neighborhood meetings, TPO Technical Coordinating Committee (TCC) meetings and/or other staff-related topics.

EASTSIDE REDEVELOPMENT BOARD

Description: The CRA provides staff support to the Eastside Redevelopment Board (ERB). The ERB regular meetings are held quarterly during the months of January, April, July and October, with special meetings held based on need.

Location: Eastside

Funding Status: Not Applicable.

FY18 TIF Allocation: \$0

Next Steps:

- 1. Coordination of Quarterly and Special Meetings and Agendas
- 2. Attendance at Quarterly and Special Meetings
- 3. Presentation of Board Identified Priorities to CRA Board
- 4. Implementation of CRA Board Approved Priorities

PROJECTS

GENERAL "CHAPPIE" JAMES MUSEUM AND FLIGHT ACADEMY

EST. COST: \$1.3 M

Description: Construction anticipated to be completed during the summer of 2017. Loan repayment during current and future fiscal years.

Location(s): 1608 Dr. Martin Luther King Jr. Drive

Funding Status: Funded by TIF and City Financing.

FY18 TIF Allocation: TBD - Future revenues will be committed to debt service.

Next Steps:

- 1. Implementation of Construction Contract
- 2. Lease Development and Monitoring with Museum and Flight Academy

"CHAPPIE" JAMES MUSEUM AND FLIGHT ACADEMY PARKING EXPANSION....

EST. COST: \$440K

Description: Property acquisition of brownfield site and parking improvements to meet additional parking needs in support of the General "Chappie" James Museum and Flight Academy.

Location(s): 1700 Dr. Martin Luther King Jr. Dr. (Target)

Funding Status: Funding appropriated by the City of Pensacola.

FY18 TIF Allocation: \$0 (\$440K City Appropriation)

Next Steps:

- 1. Negotiate Potential Contract for Acquisition
- 2. Pursue Environmental Assessment and Remediation
- 3. Engineered Design and Construction

AFFORDABLE HOUSING IMPROVEMENT PROGRAM...... EST. COST: \$350K

Description: The goal of this program is to encourage and support revitalization efforts by funding improvements which enhance the visual appearance of residential properties within the redevelopment area.

Location: Eastside CRA

Funding Status: Unfunded. Potential sources of funding include financing and outside grants.

FY18 TIF Allocation: TBD – Future revenues may be committed to bond debt service.

Next Steps:

- 1. Development of Program Guidelines and Application
- 2. Program Marketing, Outreach and Administration

HOLLICE T. WILLIAMS GREENWAY IMPROVEMENTS...... EST. COST: \$16.4 M

Description: Greenway improvements to the 1.3 mile linear park located beneath the I-10 Interstate, as identified in the Hollice T. Williams Greenway Framework Plan. Improvements to feature artistic, recreational and colorful landscape enhancements, and park amenities.

Location: Eastside CRA

Funding Status: Unfunded. Potential sources of funding include financing, TIF, LOST and outside grants.

FY18 TIF Allocation: TBD – Future revenues may be committed to bond debt service.

- 1. Identify viable funding sources
- 2. Plan implementation

PLANNING & DESIGN

REDEVELOPMENT DISTRICT DESIGN GUIDELINES AND OVERLAY

EST. COST: \$25K

Description: Development and adoption of urban design guidelines for incorporation into the City of Pensacola's Land Development Code (LDC) as an Overlay District. Guidelines to establish standards for architectural and site design, as identified in the 2004 Eastside Neighborhood Plan.

Location: Eastside CRA

Funding Status: TIF funding budgeted, however, staff has identified grant opportunity through the Department of Economic Opportunity (DEO). Grant application to be submitted May 2017 for possible funding.

FY17 TIF Allocation: \$25K

Next Steps:

- 1. DEO Technical Assistance Grant Application
- 2. RFP/Consultant Selection
- 3. Development of Design Guidelines
- 4. Approval by CRA Board
- 5. Approval by City Council
- 6. Implementation

LEASES & AGREEMENTS

GENERAL "CHAPPIE" JAMES MUSEUM & FLIGHT ACADEMY AGREEMENTS

Description: Preparation, oversight and monitoring of two agreements for the operation of the General "Chappie" James Museum and the General "Chappie" James Flight Academy.

Location: Eastside CRA

Funding Status: NA

FY18 TIF Allocation: \$0

Next Steps:

1. Agreement Preparation

2. Agreement Monitoring

RESEARCH & REVIEW

ONGOING REVIEW OF OUTSIDE GRANT OPPORTUNITIESEST. COST: \$NA

Description: Active review of grant opportunities.

Next Steps:

- 1. Seek funding for Urban Design Guidelines and Overlay District
- 2. Seek funding for Affordable Housing Improvement Program
- 3. Seek funding for Streetscape and Corridor Enhancement Projects

ONGOING REVIEW OF REDEVELOPMENT BEST PRACTICESEST. COST: \$NA

Description: Active review of state and national models related to community redevelopment.

Next Steps:

1. Review of commercial and residential incentive programs.

ATTENDANCE AT WEEKLY DEVELOPMENT REVIEW MEETINGS..EST. COST: \$NA

Description: Active review of new potential developments. Development Review meetings held Wednesdays at 9 a.m.

Next Steps:

- 1. Weekly meeting attendance
- 2. Project tracking

ATTENDANCE AT OTHER MEETINGSEST. COST: \$NA

Description: Attendance at other meetings as needed. Examples include community or neighborhood meetings, TPO Technical Coordinating Committee (TCC) meetings and/or other staff-related topics.