



City of Pensacola

City Council Workshop

Agenda

Monday, August 8, 2022, 9:00 AM

Hagler-Mason Conference Room,
2nd Floor

City Council FY 2023 Budget Workshop - Members of the public may attend the meeting in person. City Council encourages those not fully vaccinated to wear face coverings that cover their nose and mouth.

The meeting can be watched via live stream at cityofpensacola.com/video.

CALL TO ORDER

SELECTION OF CHAIR

DETERMINATION OF PUBLIC INPUT

DISCUSSION OF...

1. [22-00799](#) FISCAL YEAR 2023 CITY COUNCIL BUDGET WORKSHOP

Sponsors: Ann Hill

Attachments: [Budget Workshop Schedule](#)
[Fiscal Year 2023 Budget Overview](#)
[Fiscal Year 2023 City Council Priorities](#)

ADJOURNMENT

If any person decides to appeal any decision made with respect to any matter considered at such meeting, he will need a record of the proceedings, and that for such purpose he may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

The City of Pensacola adheres to the Americans with Disabilities Act and will make reasonable accommodations for access to City services, programs and activities. Please call 435-1606 (or TDD 435-1666) for further information. Request must be made at least 48 hours in advance of the event in order to allow the City time to provide the requested services.



City of Pensacola

222 West Main Street
Pensacola, FL 32502

Memorandum

File #: 22-00799

City Council Workshop

8/8/2022

DISCUSSION ITEM

SPONSOR: City Council President Ann Hill

SUBJECT:

FISCAL YEAR 2023 CITY COUNCIL BUDGET WORKSHOP

SUMMARY:

The City Council will hold a workshop on Monday, August 8, 2022, to review and discuss the Fiscal Year 2023 Proposed Budget. City Department Directors will be in attendance to answer questions. The attached schedule should be viewed as tentative. As much or as little time will be spent in each segment of the agenda, as individual members of City Council may believe is appropriate.

If necessary, additional time can be scheduled for the following day, Tuesday, August 9, 2022.

A separate workshop to review Local Option Sales Tax IV Projects will be scheduled at a later date.

PRIOR ACTION:

July 12, 2022 - The Mayor released the Fiscal Year 2023 Proposed Budget

STAFF CONTACT:

Don Kraher, Council Executive
Melanie Kruszona - Strategic Budget Planner
Yvette McLellan - Special Assistant to the Council Executive

ATTACHMENTS:

- 1) Budget Workshop Schedule
- 2) Fiscal Year 2023 Budget Overview
- 3) Fiscal Year 2023 City Council Priorities

PRESENTATION: Yes

CITY OF PENSACOLA FISCAL YEAR 2023 BUDGET WORKSHOP

Monday, August 8, 2022

Council Executive	9:00 a.m. – 9:15 a.m.	Explanation of Process
Finance Director	9:15 a.m. – 9:45 a.m.	Overview of Issues and Financial Overview
Pensacola Energy Dir.	9:45 a.m. – 10:15 a.m.	Pensacola Energy
Port Director	10:15 a.m. – 10:45 a.m.	Port of Pensacola
Airport Director	10:45 a.m. – 11:15 a.m.	Pensacola Intl Airport
Sanitation Svcs Dir.	11:15 a.m. – 11:45 a.m.	Sanitation Services/Garage/Code Enf.
Development Svcs Dir.	11:45 a.m. – 12:15 p.m.	Development Svcs./Planning/ Inspections/CRA
Parking Manager	12:15 p.m. – 12:30 p.m.	Parking Management Services
	12:30 p.m. – 1:00 p.m.	Break for Lunch
Police Chief	1:00 p.m. – 1:30 p.m.	Police
Fire Chief	1:30 p.m. – 2:00 p.m.	Fire
Parks & Recreation Dir.	2:00 p.m. – 2:30 p.m.	Parks & Recreation/Tennis/Golf/ Recreation
Public Works Dir.	2:30 p.m. – 3:00 p.m.	Public Works/Stormwater/ Engineering
Mayor/City Admin.	3:00 p.m. – 3:15 p.m.	Office of the Mayor
Council Executive	3:15 p.m. – 3:30 p.m.	Office of City Council
IT Director	3:30 p.m. – 3:45 p.m.	Innovation & Technology – Update on Improvements & Renovations to Council Chambers
	3:45 p.m. – 5:00 p.m.	Open Forum/Discussion/ Tentative Approval of FY 2023 Budget

NOTE: The schedule should be viewed as tentative. As much or as little time will be spent in each segment of the agenda, as individual members of Council may believe is appropriate.

City of
Pensacola



CITY OF PENSACOLA

**FISCAL YEAR 2023
BUDGET OVERVIEW**

CITY OF PENSACOLA

FISCAL YEAR 2023 PROPOSED BUDGET

OVERVIEW

- Property Tax
 - FY 2023 Property Valuation
 - Based on July 1st DR-420 Property Appraiser Valuation – \$5,269,264,695 (11.51% Increase Over Final FY 2022)
 - Estimated Revenue To Increase \$2,271,700 Over FY 2022 Beginning [\$2,271,700 - \$571,500 (TIF) = \$1,700,200 Net Growth]
 - \$21,698,400 [(Gross) – \$4,159,800 (TIF) = \$17,538,600 (Net)]
 - Millage Rate
 - City – 4.2895 Mills (No Change)
 - DIB – 2.00 Mills (No Change)
 - Currently 1 Mill Equals \$4,258,900 (Net Mil = \$3,692,400)
 - July 1st Property Appraiser Valuation – 1 Mil - Gross Equals \$5,058,500 (Net Mil = \$4,088,700)
 - TIF Districts
 - Urban Core (CRA)
 - Based On July 1st DR-420 Property Appraiser Valuation increase in valuation – **City/County –12.73%; DIB – 10.29%**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Difference</u>
City	\$ 2,999,500	3,381,300	381,800
County	4,626,700	5,215,500	588,800
DIB	457,600	504,700	47,100
Total	<u>\$ 8,083,800</u>	<u>9,101,500</u>	<u>1,017,700</u>

- Eastside TIF
 - Based On July 1st DR-420 Property Appraiser Valuation increase in valuation – **City/County – 27.96%**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Difference</u>
City	\$ 115,900	148,300	32,400
County	178,800	228,800	50,000
Total	<u>\$ 294,700</u>	<u>377,100</u>	<u>82,400</u>

- Westside TIF
 - Based On July 1st DR-420 Property Appraiser Valuation increase in valuation – **City/County – 33.26%**

	<u>FY 2022</u>	<u>FY 2023</u>	<u>Difference</u>
City	\$ 472,900	630,200	157,300
County	729,400	972,000	242,600
Total	<u>\$ 1,202,300</u>	<u>1,602,200</u>	<u>399,900</u>

CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW

- Maintain Transfer from Pensacola Energy (\$8,000,000)
 - Council Policy
 - Long term, the budgeted transfer should not be more than 15% of budgeted Pensacola Energy revenues
 - FY 20 – 15.21%; FY 21 = 16.12%; FY 22 = 16.49%; FY 23 – 10.92%
 - Pensacola Energy FY 23 Budget Increased \$24,733,800 resulting in a decrease in percentage for FY 2023.
- Total Proposed Budget - \$277,044,500 (FY 22 - \$253,203,200 – 9.42% Increase)
 - General Fund - \$65,585,800 (FY 21 - \$61,680,900 – 6.33% Increase)
- General Fund
 - Total Revenue = \$63,885,800
 - Total Expense = \$65,585,800
 - Drawing Down Fund Balance of \$1.7 million
 - Council Policy – No More Than 3% General Fund Appropriations
 - \$1,700,000 = 2.59%
 - FY 2020 Budget First Time Fund Balance Drawn down - \$1.7 Million
 - At the end of FY 2019, \$5.1 million designated for FY 2020 – FY 2022 Fund Balance Drawdown of \$1.7 million each year
 - At the end of FY 2019, Available Unassigned Fund Balance For Future Year Appropriations was \$1.5 million
 - At the end of FY 2020, \$5.1 million designated for FY 2021 – FY 2023 Fund Balance Drawdown of \$1.7 million each year
 - At the end of FY 2020, Available Unassigned Fund Balance for Future Year Appropriations was \$506,700
 - At the end of FY 2021, \$5.1 million designated for FY 2022 – FY 2024 Fund Balance Drawdown of \$1.7 million each year
 - At the end of FY 2021, Available Unassigned Fund Balance for Future Year Appropriations was \$98,400
 - If this trend continues, there will no longer be \$5.1 million available for the next three year period.
 - At some point, the City will need to start to lower that Fund Balance Drawdown to be zero, resulting in the reliance of ongoing revenues to fund ongoing expenditures.
 - General Fund Personal Services Increasing 5.04% or \$2,238,400
 - General Fund Ongoing Operating Expenses Increasing 8.27% or \$1,113,700
 - Discretionary Funds for City Council
 - Maintaining \$10,700 per Council Member
 - City Council Discretionary Fund Policy adopted July 21, 2022
 - Unexpended funds can be carried over for one fiscal year
 - Requires City Council approval prior to any distribution of funds
 - Establishes Conflict of Interest Guidelines

**CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW**

- Tree Planting Trust Fund
 - No Appropriations In FY 2023
 - \$572,521 Carried over on unencumbered carryover resolution No. 2021-106
 - Unencumbered Balance as of June 30, 2022 - \$556,356.79
 - Of that amount, \$34,824 is the balance remaining in the designated Council District Accounts.
- Pensions
 - City-Wide Decrease - <\$489,200> (\$14,240,700)
 - General Fund Decrease - <\$750,100> (\$8,576,700)
 - Other Funds Increase - \$260,900 (\$5,664,000)
 - General Pension
 - No Change – Actuary Every Other Year
 - Fire Pension
 - City-Wide Decrease - <\$604,000>
 - Police Pension
 - City-Wide Decrease - <\$723,700>
 - Florida Retirement System
 - City-Wide Increase - \$838,500
- Current City Council Reserves (designated for contingency)
 - Current Balance As Of September 30, 2021 - \$14,042,817
 - 21.73% of FY 2023 General Fund Proposed Appropriations
 - FY 2022 – 22.77% of FY 2022 General Fund Appropriations
 - Council Policy – Minimum of 20% of General Fund Appropriations
 - Interest Earnings No Longer Being Added To Council Reserves
- Non-Departmental Less TIF's
 - Increasing \$85,200 from FY 2022 Beginning Budget
 - Gulf Coast Minority Chamber of Commerce - \$25,000
 - Human Relations Commission - \$31,500
 - Pensacola Children's Chorus – Year 1 of 3 Year Funding - \$25,000
 - Saenger Theatre Innovation & Technology Allocation Increasing \$3,700
 - Transfer to Tax Increment Financing Districts
 - TIF Districts Increasing \$571,500
 - Transfer to Urban Core TIF Increasing \$381,400
 - Transfer to Eastside TIF Increasing \$152,700
 - Transfer to Westside TIF Increasing \$37,400
- Position Changes
 - Additional Twenty-Six (26) Positions
 - FY 2022 Beginning Total Positions – 858
 - Executive Branch - 853
 - Legislative Branch – 5

**CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW**

- Position Changes (Continued)
 - FY 2023 Proposed Beginning Positions – 884
 - Executive Branch – 879
 - FY 2022 – Ten (10) Additional Positions
 - One (1) Development Services Director – Development Services
 - Two (2) Cultural Affairs Coordinator – Development Services
 - One (1) Urban Design Specialist – CRA
 - One (1) Building Inspection Specialist – Development Services – Inspection Services
 - One (1) Port Budget & Planning Specialist - Port
 - One (1) Airport Operations Officer – Airport
 - One (1) Administrative Assistant I – Airport
 - One (1) Airport Properties Manager – Airport
 - One (1) Airport Maintenance Technician - Airport
 - FY 2023 – Sixteen (16) Additional Positions
 - Four (4) Bringing Temporary Employees On Full-Time
 - One (1) Permit Clerk – Development Services – Inspection Services
 - One (1) Inspections Record Clerk – Development Services – Inspection Services
 - Two (2) Customer Service Representative II – Pensacola Energy
 - One (1) Deputy Parks & Recreation Director – Parks & Recreation
 - One (1) Assistant Project Manager – Public Works
 - One (1) Assistant Fire Chief – Fire
 - One (1) Accreditation Manager – Police
 - One (1) Public Safety Telecommunicator Supervisor – Police
 - Two (2) Public Safety Telecommunicator – Police
 - One (1) Administrative Assistant I – Pensacola Energy
 - One (1) Engineering Services Technician – Pensacola Energy
 - One (1) Airport Operations Officer – Airport
 - One (1) Police Officer – Airport
 - One (1) Deputy Airport Director – Airport
 - One (1) Maintenance Worker III – Sanitation – Garage
 - Combining Two (2) Positions into One (1) Position
 - Air Service Development Manager and Airport Marketing Manager to Assistant Airport Director for Strategy & Development
 - Legislative Branch – 5
 - FY 2022 – One (1) Additional Position
 - One (1) Special Assistant to the Council Executive
 - FY 2023 – Deletion of One (1) Position
 - One (1) Legal Counsel for City Council

CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW

- Employee Compensation
 - Union Agreements
 - Fire Union – 10.0% - Year 3 of 3
 - Police Unions – Year 2 of 3
 - Police Officers – 4%
 - Police Sergeants – 4%
 - Police Lieutenants – 3%
 - AFSCME – 3% - Year 2 of 3
 - Non-Union Employees – 3.0% Budgeted Based on CPI on 9/30/21 (5.4%)
 - Performance Based Pay – 2%
 - 9195 – Salary Increases (Union)
 - 9196 – Salary Increases (Non-Union)
- Interest Income
 - Due to COVID-19 Interest Income budgets were eliminated in FY 2021 and remained in FY 2022.
 - FY 2023 Includes Some Interest Income budgets restored
- Community Redevelopment Agency
 - Downtown Urban Core TIF
 - FY 23 Combines the Urban Core Redevelopment Trust Fund and the Community Redevelopment Fund
 - For Comparison Purposes Information Is Combined
 - Combined Funds Decreasing \$2,914,400
 - Eliminates The Transfer From the Urban Core Trust Fund to the CRA Fund - \$3,984,300
 - TIF Revenue Increasing \$1,069,400
 - Transfer to CRA Debt Service Fund Decreasing \$45,800
 - Debt Service Reserve \$300,000 Appropriated
 - Added One (1) Urban Design Specialist In FY 2022
 - Shared Costs With Development Services Department
 - Funded 50% With Development Services Department, 35% Urban Core, 2.5% Eastside and 12.5% Westside - \$86,200 Total
 - Sidewalk Repairs – Will remain at \$300,000
 - Complete Streets Eliminated – <\$150,000> Decrease
 - Façade Improvement Program funded at \$50,000
 - Affordable Housing – Funded at \$1,046,700
 - Affordable Housing & Redevelopment Funded At \$861,700
 - Residential Property Improvement Funded At \$140,000
 - Residential Resiliency Program Funded At \$45,000
 - Parks & Public Spaces Funded At \$50,000

CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW

- Community Redevelopment Agency (Continued)
 - Downtown Urban Core TIF (Continued)
 - Total DIB TIF - \$504,700
 - \$100,000 Held For Affordable Housing
 - \$47,100 From TIF Growth
 - Allocated Overhead – Increased \$90,500 Based On Most Recent Allocation Overhead Study
 - Community Policing Remaining at \$100,000
 - Eastside TIF
 - Overall Fund Increasing \$82,400 (TIF Revenue)
 - Affordable Housing & Redevelopment - Increasing \$76,800 (Budget - \$155,700)
 - Complete Streets – Funding To Remain At \$15,000
 - Allocated Overhead – Decrease <\$6,300> – Based on Most Recent Allocated Overhead Study (Budget - \$8,200)
 - Westside TIF
 - Overall Fund increasing \$399,900 (TIF Revenue)
 - Complete Streets – Increasing \$35,000 (Budget - \$335,000)
 - Affordable Housing & Redevelopment - Increasing \$328,800 (Budget - \$798,200)
 - Affordable Housing & Redevelopment – Increasing \$213,800 (Budget \$613,200)
 - Residential Property Improvement – Increasing \$70,000 (Budget \$140,000)
 - Residential Resiliency Program – Increasing \$45,000 (Budget \$45,000)
 - Allocated Overhead – Decrease <\$3,500> - Based on Most Recent Allocated Overhead Study (Budget - \$4,800)
- Stormwater Utility Fund
 - FY 2023 Budget Proposes an increase from \$76.12 per ESU to \$80.00 per ESU as projected in the FY 2022 Budget.
 - Operating Revenue = \$3,105,600
 - Operating Expenses - \$3,150,700
 - Drawdown of Fund Balance of \$45,100 with additional drawdowns in FY 2024 and FY 2025
 - However, no capital (one-time) purchases are contemplated to offset the one-time drawdown of Fund Balance.
 - At the end of FY 2021, the Available Fund Balance for future years was \$206,479.
 - At some point may need to address reduction of expenditures in order to maintain a balanced budget with ongoing revenues funding ongoing expenditures.

CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW

- **Golf Course Fund**
 - FY 2023 Budget includes a reduction in the subsidy from the General Fund by \$50,000 however, that is being offset by a drawdown of fund balance.
 - At the end of FY 2021 Available Fund Balance was \$235,193
 - At some point may need to address reduction of expenditures or plan to increase revenues in order to maintain a balanced budget with ongoing revenues funding ongoing expenditures at the same time, reducing the reliance of a subsidy from the General Fund.
 - In FY 2012, a new Capital Improvement Surcharge Fee was added to provide revenue to fund the renovations at the golf course during fiscal year 2011.
 - However, no capital expenses have been paid out of the Golf Course Fund
 - All have come from the Local Option Sales Tax Fund.
 - FY 2023 Budgeted revenue amount for Capital Surcharge is \$39,000
 - No Allocated Overhead Being Charged to Golf Fund due to lack of revenue and the need for a subsidy.
 - Unlike Stormwater, Housing, Inspections, Parking, CRA, etc.
 - Based on most recent Cost Allocation Study, that amount would have been \$57,300 in FY 2021
 - With that in mind, the Golf Budget is really unbalanced by \$307,300
 - \$200,000 Subsidy from General Fund
 - \$50,000 Fund Balance Drawdown
 - \$39,000 Capital Equipment Surcharge
- **Recreation Fund**
 - Ongoing Revenue - \$1,115,100
 - Ongoing Expenditures - \$1,162,200
 - One-Time Operating Expenditures - \$51,700
 - One-Time Capital Expenditure - \$18,000
 - Fund Balance Drawdown of \$76,800
 - Of that Amount \$7,100 is to pay for ongoing expenditures
 - FY 2021 Ending Fund Balance - \$841,300
 - During FY 2021, the Recreation Fund received a one-time transfer of \$786,500 from the American Rescue Plan Fund to replenish the revenue that was not received during the COVID-19 Pandemic which has allowed for a replenishment of the fund balance.
- **Community Maritime Park Management Services Fund**
 - Ongoing Revenues = \$1,070,800
 - Ongoing Expenditures = \$1,126,300
 - Fund Balance Drawdown = \$55,500
 - FY 2021 Ending Fund Balance - \$550,000
 - During FY 2021, the CMP Fund received a one-time transfer of \$534,000 from the American Rescue Plan Fund to replenish the revenue that was not received during the COVID-19 Pandemic which has allowed for a replenishment of the fund balance.

CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW

- Local Option Sales Tax Series IV
 - Fund Marked Police and Unmarked Vehicles (\$1,006,100)
 - Fund Police Mobile Data Terminals (\$58,000)
 - Fund Replacement of a Fire Vehicle (\$41,800)
 - Fund Fire Equipment (\$25,200)
 - Fund Replacement & Relocation of Fire A/C Units (\$25,000)
 - Fund Various General Fund & Golf Course Capital Equipment (\$748,700)
 - Park Improvements
 - Baars Park - (\$150,000)
 - Bay Bluffs Park - (\$200,000)
 - Fairchild Park – (\$100,000)
 - Granada Subdivision Park – (\$15,000)
 - Long Hollow Park – (\$50,000)
 - General Park Improvements (\$28,300)
 - Park Sidewalk Improvements (\$23,800)
 - Sidewalk Improvements (\$200,000)
 - Intersection Improvements (\$100,000)
 - Pavement Management Program (\$500,000)
 - Energy Conservation & Efficiency Improvements (\$235,000)
 - City-Wide ADA Improvements (\$50,000)
- Gas Utility Fund
 - Estimated Revenue Increasing by \$24,733,800 from FY 2022 Beginning Budget
 - FY 2021 CPI Increase of 1.5% however no increase was imposed
 - FY 2022 CPI Increase of 2.6% however no increase was imposed
 - FY 2023 CPI Increase of 8.5% however no increase is proposed
 - Increase due to higher gas costs, increased in customers due to new construction, a new industrial customer as well as a new transportation customer
 - Ongoing Revenue = Ongoing Expense – No Fund Balance Drawdown
 - FY 2021 Ending Reserves = \$23.7 million
 - Percentage of reserves (Council Policy is 15%)
 - FYE 2020 – 44.90%
 - FYE 2021 – 48.94%
 - This includes not only the 15% Required Reserve but also Reserves for Future Capital Purchases as well as worst case scenario regarding pending lawsuit.
- Sanitation Fund
 - Estimated Sanitation Operating Revenue Decreased by \$325,300 from FY 2022 Beginning Budget
 - Excluding the \$500,000 decrease from CNG Rebates, revenue actually increased by \$174,700
 - FY 2022 Increase 1.5% From FY 2021 plus 2.6% Based on CPI For FY 2022 implemented.

CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW

- Sanitation Fund (Continued)
 - FY 2023 Increase 3.0% (CPI of 8.5%)
 - Sanitation Rate from \$26.15 to \$26.93
 - Sanitation Equipment Surcharge from \$3.12 to \$3.21 per month
 - No Other Revisions or Additions to Fees Proposed
 - Ordinance To Be Brought At The August 12, 2021 Meeting
 - However, the Ordinance at this time, appears to have a higher than 3.0% increase as shown in the proposed budget.
 - Monthly Sanitation Rate Proposal
 - FY 2023 - Year 1 – 4.9% Increase - \$27.44
 - FY 2024 - Year 2 – 4.0% Increase - \$28.55
 - FY 2025 – Year 3 – 4.0% Increase - \$29.70
 - FY 2026 – Year 4 – 6.0% Increase - \$31.47
 - FY 2027 – Year 5 – 2.5% Increase - \$32.26
 - Equipment Surcharge
 - FY 2021 – Year 1 – 32.1% Increase – \$4.12
 - FY 2021 Ending Reserves = \$420,544.63
 - Excludes Code Enforcement
 - Percentage of Reserves (Council Policy is 15%)
 - FYE 2020 – 17.73%
 - FYE 2021 – 5.63%
 - 15% Required amount Should be \$1,120,650
 - Anticipated CNG Revenues of \$500,000 for FY 2021 and FY 2022 (Total \$1 million) was not received during FY 2021 but has been received during FY 2022 (\$1,039,480) which should replenish their Reserves, but will not know exact amount until the close of FY 2022
 - Code Enforcement Increasing \$13,300
 - Commercial Solid Waste Franchise Fee Revenues Increasing \$13,300
 - No change in fee proposed
 - Code Enforcement Contingency Decreasing \$72.600 (Zero Contingency Remaining)
 - Public Support Services (311) Moved From Sanitation Fund to Central Services Fund
 - \$213,100 Reduced in Sanitation Fund
 - 311 Services Will Be Allocated To Various Departments Based on Calls in the Previous Year.
- Port Fund
 - Estimated Operating Revenue Increased by \$539,200 from FY 2022 Beginning Budget
 - Increased Activity At Port
 - Storage Increased \$263,000
 - Wharfage Increased \$100,400
 - Property Rental Increased \$146,900

CITY OF PENSACOLA
FISCAL YEAR 2023 PROPOSED BUDGET
OVERVIEW

- Port Fund (Continued)
 - Ongoing Revenue = Ongoing Expense – No Fund Balance Drawdown
 - FY 2021 Ending Reserves = \$3.5 million
 - Percentage of Reserves (Council Policy is 15%)
 - FYE 2020 – 57.13%
 - FYE 2021 - 136.87%
 - This includes not only the 15% Required Reserve but also Reserves for Future Capital Purchases
 - In FY 2021 Received Insurance Proceeds of \$1,650,924 from settlement for warehouse 9 & 10 which was not spent by the end of FY 2021. This contributed to the increase in the reserve percentage but was not spent in FY 2021.
 - If exclude the Insurance Proceeds would have been at 72.23%
 - Anticipate the percentage to reduce at FYE 2022 once repairs made.
- Airport Fund
 - Estimated Operating Revenue Increased by \$1,723,000 from FY 2022 Beginning Budget
 - Increase In Airline Revenues - \$164,000
 - Increase in Rental Car Customer Facility Charge - \$375,000
 - Increase in Non-Airline Revenues of \$1,184,000
 - Ongoing Revenue (Excluding Grants & Passenger Facility Charge) = \$21,344,000
 - Ongoing Expense (Excluding Grants & Passenger Facility Charge) = \$20,989,200
 - One-Time Expenses Are Greater Than or Equal to Fund Balance Drawdown
 - Operating Expenses = \$783,700
 - Capital Outlay = \$3,748,800
 - Total = \$4,532,500
 - Fund Balance Drawdown = \$4,177,700
 - FY 2021 Ending Reserves = \$15.2 million
 - Percentage of Reserves
 - FYE 2020 – 56.61%
 - FYE 2021 – 48.09%
 - However, the 15% Policy does not apply to the Airport whose reserve requirements are established by contracts with the Airport.
- Future Dates
 - Monday, August 15, 2022 – Approval of CRA FY 2023 Budget
 - Wednesday, September 7, 2022 – First Public Hearing
 - Wednesday, September 14, 2022 – Final Public Hearing

GENERAL FUND

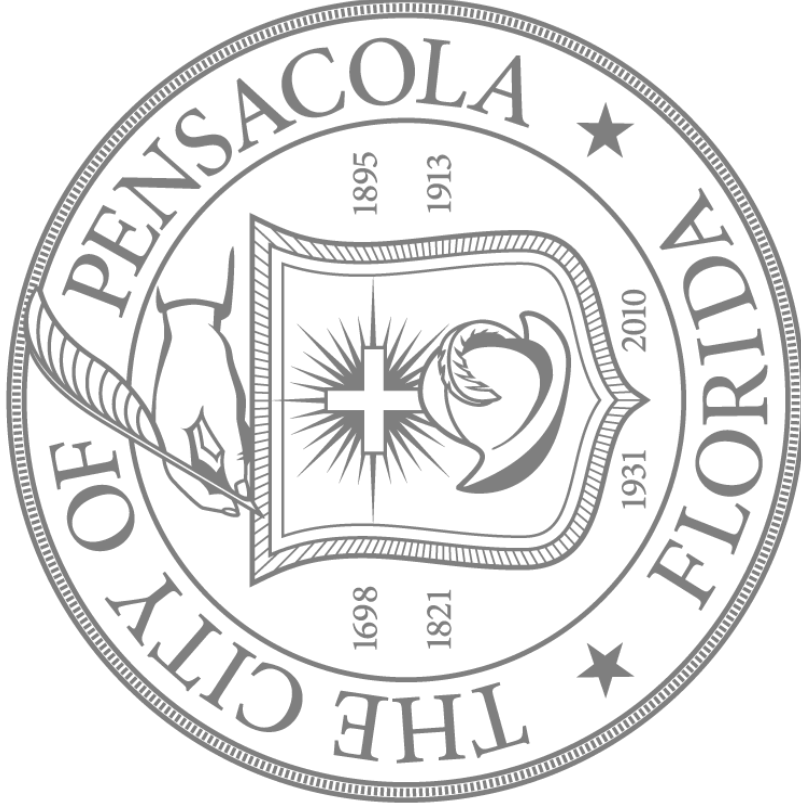
**CITY OF PENSACOLA
GENERAL FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance	1,700,000	1,700,000	0	2
3 Revenue	59,980,900	63,885,800	3,904,900	3
4 Total Sources	61,680,900	65,585,800	3,904,900	4
5 Uses:				5
6 Personnel Expenses	44,434,000	46,672,400	2,238,400	6
7 Operating Expense	13,467,200	14,580,900	1,113,700	7
8 One-Time Operating Expenses	5,100	310,900	305,800	8
9 Sub-Total	57,906,300	61,564,200	3,657,900	9
10 Non-Departmental Funding (Less TIFs)	926,500	1,011,700	85,200	10
11 Transfer to Tax Increment Financing Districts	3,588,300	4,159,800	571,500	11
12 Transfer to Osceola Golf Course	250,000	200,000	(50,000)	12
13 Transfer To Stormwater Capital Projects	2,735,000	2,735,000	0	13
14 Sub-Total	7,499,800	8,106,500	606,700	14
15 Total Expenditures Before Cost Recovery	65,406,100	69,670,700	4,264,600	15
16 Allocated Overhead/(Cost Recovery)	(3,725,200)	(4,084,900)	(359,700)	16
17 Total Uses	61,680,900	65,585,800	3,904,900	17
18 Difference	-	-	-	18
19 FUNDING REQUIREMENTS			Differences	19
20 Fund Balance			0	20
21 Revenue				21
22 Communication Services Tax			11,300	22
23 Escambia School Board - SRO			18,000	23
24 Franchise Fees			183,800	24
25 Half-Cent Sales Tax			813,600	25
26 Interest Income			200,000	26
27 Property Taxes (July DR-420 - 11.51% Valuation - Gross - \$2,271,700 - \$571,500 = \$1,700,200 Net Growth)			2,271,700	27
28 Public Service Tax			181,300	28
29 State Revenue Sharing			27,200	29
30 State Street Light Maintenance			87,300	30
31 State Traffic Signal Maintenance			41,400	31
32 Zoning Review & Inspection Fees			69,300	32
33 Total			3,904,900	33
34 Personnel Expenses				34
35 Council - Add one (1) Special Assistant to the Council Executive in FY 2022			160,700	35
36 Council - Delete one (1) Legal Counsel for City Council Position			(114,900)	36
37 Development Services - Add one (1) Development Services Director in FY 2022			192,800	37
38 Development Services - Add two (2) Cultural Affairs Coordinators in FY 2022 - Funding for FY 23 from ARPA Fund - Cost \$136,000			0	38
39 Development Services - Reclassification of Executive Assistant (NU-16) to Business Tax Collector (NU-19)			5,600	39
40 Development Services - Reclassification of Senior Planner (NU-17) to Development Review Coordinator (NU-19)			11,800	40
41 Financial Services - Reclassification of Property Lease Manager from NU-25 to SES I			8,600	41
42 Fire - Add one (1) Assistant Fire Chief			116,300	42
43 Fire - Increase in Holiday Pay Based on Collective Bargaining 10% Increase			44,700	43
44 Mayor - Increase in Temporary Personnel Services - Position Title Unknown			132,200	44
45 Parks & Recreation - Add one (1) Deputy Parks & Recreation Director			136,400	45
46 Police - Add one (1) Accrediation Manager			71,900	46
47 Police - Add one (1) Public Safety Telecommunication Supervisor			69,200	47
48 Police - Add two (2) Public Safety Telecommunicator			113,800	48
49 Public Works - Add one (1) Assistant Project Manager			82,700	49
50 Total Fund - Bring Minimum Annual Salary to \$31,200			34,700	50
51 Total Fund - Change in City Sponsored Pension Plans and FRS			(770,800)	51
52 Total Fund - Decrease in Various Personnel Services Accounts			(22,400)	52
53 Total Fund - Increase In Worker's Compensation Premium			297,900	53
54 Total Fund - Decrease in Group Insurance Participation			(324,900)	54
55 Total Fund - Pay Increase For Performance For Union EE's (Up to 2.00% - 296 EE's) - 9195			363,600	55
56 Total Fund - Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 187 EE's) - 9196			260,700	56
57 Total Fund - Increase in Various Personal Services Accounts (Non-Union - 3.00% (187 EE's)			378,900	57
58 Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 39 EE's)			46,100	58

**CITY OF PENSACOLA
GENERAL FUND
FY 2023 PROPOSED BUDGET**

59	Union Agreement - Increase in Various Personal Services Accounts (Fire Union - 10.00% - 109 EE's)	544,300	59
60	Union Agreement - Increase in Various Personal Services Accounts (Police Lt. - 3.00% - 11 EE's)	32,600	60
61	Union Agreement - Increase in Various Personal Services Accounts (Police Off. - 4.00% - 102 EE's)	293,100	61
62	Union Agreement - Increase in Various Personal Services Accounts (Police Sgt. - 4.00% - 21 EE's)	72,800	62
63	Sub-Total	<u>2,238,400</u>	63
64	<u>Operating Expenses</u>		64
65	Council - Increase in Dues & Subscriptions - Pensacola & Perdido Bay Estuary Program	25,000	65
66	Finance - Shift Fraud Hotline to Innovation & Technology	(2,800)	66
67	Fire - Add one (1) Assistant Fire Chief	8,700	67
68	Fire - Decrease in Professional Services - PFOA/PFOS	(50,000)	68
69	Fire - Increase in Training - Mandated by Collective Bargaining Agreement	20,000	69
70	Mayor - Decrease in Neighborhood Challenge Grant - From \$50,000 to \$25,000	(25,000)	70
71	Mayor - Increase in Professional Services - H2 Solutions Contract	40,000	71
72	Mayor - Increase in Transportation, Training & Dues, & Subscriptions - Admin & Two Deputy's	5,000	72
73	Parks & Recreation - Decrease Tree Pruning	(50,000)	73
74	Parks & Recreation - Eliminate ADA Improvement Funding	(100,000)	74
75	Parks & Recreation - Landscape Maintenance for Hitzman Soccer Fields	40,000	75
76	Parks & Recreation - Landscape Maintenance Increase Contract Price	200,000	76
77	Police - Add one (1) Accrediation Manager	1,500	77
78	Police - Add one (1) Public Safety Telecommunication Supervisor	1,500	78
79	Police - Body Camera Bundle (50)	195,100	79
80	Police - Mental Health & Wellness Act	40,000	80
81	Public Works - Add one (1) Assistant Project Manager	8,000	81
82	Total Fund - Decrease in Communication (Innovation & Technology Allocation)	(48,400)	82
83	Total Fund - Increase in Other Contractual Services - 311 Call Center Allocation	88,100	83
84	Total Fund - Increase in Various Operating Line Items	23,700	84
85	Total Fund - Increase in Liability Insurance	693,300	85
86	Sub-Total	<u>1,113,700</u>	86
87	<u>One-Time Operating Expenses</u>	<u>305,800</u>	87
88	<u>Non-Departmental (Less TIFs)</u>		88
89	Gulf Coast Minority Chamber of Commerce	25,000	89
90	Human Relations Commission	31,500	
91	Pensacola Children's Chorus - Year 1 of 3 Year Funding	25,000	
92	Saenger Theatre (Innovation & Technology Allocation)	3,700	92
93	Sub-Total	<u>85,200</u>	93
94	<u>Transfer to Tax Increment Financing Districts</u>		94
95	Transfer To Eastside Tax Increment Financing Fund (July DR-420 - 27.96% Valuation Growth)	32,400	95
96	Transfer To Community Redevelopment Fund (CRA) (July DR-420 - 12.73% Valuation Growth)	381,800	96
97	Transfer To Westside Tax Increment Financing Fund (July DR-420 - 33.26% Valuation Growth)	157,300	97
98	Sub-Total	<u>571,500</u>	98
99	<u>Transfers Out</u>		99
100	Transfer to Golf Fund	(50,000)	100
101	Sub-Total	<u>(50,000)</u>	101
102	<u>Allocated Overhead/(Cost Recovery)</u>	<u>(359,700)</u>	102
103	Total	<u>3,904,900</u>	103

Non-Departmental Agency Funding



- 1698 – Spaniards Settlement of Pensacola
- 1821 – First City Government under General Andrew Jackson, United States Army
- 1895 – Aldermanic Government Formation
- 1912 – Commission Government Formation
- 1931 – Institution of Council-Manager Government
- 2010 – Institution of Mayor-Council Government

NON-DEPARTMENTAL AGENCY FUNDING

	FY 2020 <u>ACTUAL</u>	FY 2021 <u>ACTUAL</u>	FY 2022 <u>APPROVED</u>	FY 2023 <u>PROPOSED</u>	FY 2024 <u>PROJECTED</u>	FY 2025 <u>PROJECTED</u>
EXTERNAL AGENCIES						
INTERLOCAL AGREEMENTS						
Escambia County Human Relations Commission	\$ 30,000	42,601	89,000	120,500	120,500	120,500
Sub-Total Interlocal Agreements	30,000	42,601	89,000	120,500	120,500	120,500
GOVERNMENTAL AGENCIES						
UWF Historic Trust (Formerly Historic Pensacola Preservation Board)	2,400	27,400 (f)	2,400	2,400	2,400	2,400
Sub-Total Governmental Agencies	2,400	27,400	2,400	2,400	2,400	2,400
ECONOMIC DEVELOPMENT						
Gulf Coast Minority Chamber of Commerce (Formerly GCAACC)	25,000	37,500	25,000	50,000	50,000	50,000
Pensacola-Escambia Development Commission (PEDC)	175,000	175,000	175,000	175,000	175,000	175,000
Florida West (CEDA) ^(a)	150,000	150,000	150,000	150,000	150,000	150,000
Sub-Total Economic Development	350,000	362,500	350,000	375,000	375,000	375,000
SUB-TOTAL INTERLOCAL/GOVERNMENTAL AGENCIES	382,400	432,501	441,400	497,900	497,900	497,900
INTERNAL NON-DEPARTMENTAL						
MANAGEMENT AGREEMENT						
Saenger Theatre Operating	150,000	0	150,000	150,000	150,000	150,000
Saenger Theatre Communications (MIS Allocation)	35,571	36,733	35,100	38,800	38,800	38,800
Saenger Theatre Capital	84,533	63,966	75,000	75,000	75,000	75,000
Sub-Total Management Agreement	270,104	100,699	260,100	263,800	263,800	263,800
INTERFUND TRANSFERS						
CRA-Tax Increment District	2,539,504	2,785,600	2,999,500	3,381,300	3,582,400	3,797,300
Eastside Tax Increment District	81,808	92,207	115,900	148,300	169,100	194,500
Westside Tax Increment District	250,353	319,998	472,900	630,200	748,700	898,400
Residential Sanitation Assistance Program	2,610	2,476	5,000	5,000	5,000	5,000
Sub-Total Interfund Transfers	2,874,275	3,200,281	3,593,300	4,164,800	4,505,200	4,895,200
SUB-TOTAL INTERNAL NON-DEPARTMENTAL	3,144,379	3,300,980	3,853,400	4,428,600	4,769,000	5,159,000
SUB-TOTAL EXTERNAL AND INTERNAL NON-DEPARTMENTAL	3,526,779	3,733,481	4,294,800	4,926,500	5,266,900	5,656,900
MISCELLANEOUS						
OTHER OUTSIDE AGENCIES						
2-1-1 Escambia (Formerly First Call for Help)	10,000	10,000	10,000	10,000	10,000	10,000
Lakeview Center, Inc.	20,000	20,000	20,000	20,000	20,000	20,000
BRACE	15,000	15,000	15,000	15,000	15,000	15,000
Homeless Initiative (Opening Doors NWF)	38,714	50,000	0 (e)	0 (e)	0 (e)	50,000
Pensacola Children's Chorus- Sing Program	0	0	0	25,000	25,000	0
Veteran's Memorial Park Foundation	0	50,000	0	0	0	0
Sub-Total Other Outside Agencies	83,714	145,000	45,000	70,000	70,000	95,000

NON-DEPARTMENTAL AGENCY FUNDING

	<u>FY 2020 ACTUAL</u>	<u>FY 2021 ACTUAL</u>	<u>FY 2022 APPROVED</u>	<u>FY 2023 PROPOSED</u>	<u>FY 2024 PROJECTED</u>	<u>FY 2025 PROJECTED</u>
ARTS/CULTURE/HISTORICAL						
Arts/Culture/Entertainment	125,000	125,000	125,000	125,000	125,000	125,000
First City Lights Festival	50,000	50,000	50,000	50,000	50,000	50,000
Sub-Total Arts/Culture/Historical	175,000	175,000	175,000	175,000	175,000	175,000
SUB-TOTAL MISCELLANEOUS	258,714	320,000	220,000	245,000	245,000	270,000
TOTAL GENERAL FUND NON-DEPT FUNDING	3,785,493	4,053,481	4,514,800	5,171,500	5,511,900	5,926,900
OTHER FUNDING SOURCES						
Council on Aging ^(a)	79,089	33,808	70,000	70,000	70,000	70,000
Parades ^(c)	82,457	54,256	64,500	64,500	64,500	64,500
Florida West (CEDA) ^(a)	40,000	40,000	40,000	40,000	40,000	40,000
Pensacola Clean and Green ^(b)	19,300	19,300	19,300	19,300	19,300	19,300
SUB-TOTAL OTHER FUNDING SOURCES	220,846	147,364	193,800	193,800	193,800	193,800
TOTAL NON-DEPARTMENTAL FUNDING	\$ 4,006,339	4,200,845	4,708,600	5,365,300	5,705,700	6,120,700

(a) Additional Florida West Funding provided by Pensacola Energy (\$40,000).

(b) Funding provided by Sanitation Services (\$19,300)

(c) Funding for Parades included in Public Works, Parks & Recreation, Police and Sanitation Departments.

(d) Funding for Council on Aging included in Community Development Block Grant Fund. (FY 21 - CARES Funding)

(e) Funding for Homeless Initiative will come from COVID Relief Funds

(f) Includes a one-time funding

NON-DEPARTMENTAL AGENCY FUNDING EXTERNAL AGENCIES

INTERLOCAL AGREEMENTS:

Escambia County Human Relations Commission - \$120,500

The Escambia County Human Relations Commission (ECHR) was reestablished by interlocal agreement between the City of Pensacola and Escambia County to promote fair treatment and equal opportunity for all Escambia citizens. The ECHR operates as the Fair Housing Board for the Escambia County-Pensacola area. In June 2018, the Clerk of the Circuit Court and Comptroller for Escambia County issued a review of the formerly named Escambia-Pensacola Human Relations Commission (EPHRC) program and recommended the EPHRC be abolished and scaled down including a reduced staff commensurate with the program activity. On March 7, 2019, the Escambia County Board of County Commissioners enacted Ord. 2019-13 to reestablish the ECHR, also defining the composition, duties and powers of the Commission for the purpose of continuing to provide the local community with assistance to review and resolve employment and fair housing discrimination complaints and improve community relations in Escambia County. Funding is provided for the administration of these programs.

GOVERNMENTAL AGENCIES:

UWF Historic Trust (Formerly Historic Pensacola Preservation Board) (HPPB) - \$2,400

The UWF Historic Trust, which provides many benefits to the City including their work with the Architectural Review Board and promotion of tourism through enhancement of historical attractions, makes an annual request for funding from the City. The HPPB is funded by the State of Florida and seeks other sources of funding including local government and grant funding.

ECONOMIC DEVELOPMENT:

Gulf Coast Minority Chamber of Commerce (Formerly Gulf Coast African American Chamber of Commerce) - \$50,000

The Gulf Coast Minority Chamber of commerce is a service organization. Its function is to be an information resource for members and the community at large, providing employment, economic development and culturally related information. The Chamber serves as a catalyst for developing new businesses and enhancing existing minority businesses in the City to provide the necessary resources for keeping the dollars within the Community as opposed to the current trend of spending millions of dollars for transient workers and out of state contractors

Pensacola-Escambia Development Commission (PEDC) - \$175,000

The PEDC is the board responsible for the promotion and development of industrial, tourist, and commercial attributes and facilities in the area. The nine-member board consists of representatives from the City, the County, the Town of Century, and the Chamber of Commerce. The City provides funding jointly with the County through an interlocal agreement.

EXTERNAL AGENCIES (Continued)

ECONOMIC DEVELOPMENT (Continued):

Florida West - \$150,000

Florida West (formally known as CEDA) is an organization devoted to consolidating the workforce development efforts in the Pensacola community. Florida West is taking the lead in bringing near-term focus and long-term strategy to the many workforce programs actively under way in the Pensacola area. Florida West works with local academic and technical institutions to meet near-term job training for existing industries, and those industries that are on the immediate horizon. CEDA will also focus on helping local academic institutions and participating industries to develop a steady stream of talented, trained workers with “in-demand” skills. (NOTE: Additional funding provided by Pensacola Energy - \$40,000.)

INTERNAL NON-DEPARTMENTAL AGENCIES

MANAGEMENT AGREEMENT:

Saenger Theatre - \$263,800

The City maintains a management agreement for continued management of the City's performing arts facility -- the Saenger Theater. The agreement sets forth the terms for payment of operating expenses and a management fee, which are both included in the budgeted line item. The total amount budgeted includes \$150,000 for operating expenses, \$35,100 for MIS allocation, and \$75,000 for capital outlay in fiscal year 2022.

INTERFUND TRANSFERS:

CRA - Tax Increment District - \$3,381,300

Community redevelopment within the Redevelopment Area is financed primarily from tax increment revenues allocated to and deposited in the Urban Core Redevelopment Trust Fund established pursuant to Section 163.387, Florida Statutes. Tax increment revenues are paid to the Redevelopment Trust Fund by taxing authorities, other than school districts and water management districts, which have taxing jurisdiction within the Redevelopment Area. Presently, those taxing authorities include Escambia County, the City of Pensacola and the City of Pensacola Downtown Improvement Board.

The amount of funds appropriated by each taxing authority to the Urban Core Redevelopment Trust Fund is equal to 95% of the difference between the amount of ad valorem real property taxes levied by the taxing authority each year within the Redevelopment Area and the amount which would have been produced by the same levy on the assessed value of taxable real property in the Redevelopment Area in calendar year 1983 (Fiscal Year 1984). The concept of a CRA using the Tax Increment Financing (TIF) funds (monies deposited in the Urban Core Redevelopment Trust Fund) relates the growth, redevelopment and subsequent property value increase in the Redevelopment Area to the continued improvement of the Area. TIF funds can only be used to undertake planning and construction of improvements (infrastructure, streetscape projects, affordable housing, recreation/park projects, etc.) within the Redevelopment Area and outlined in the adopted redevelopment plan.

INTERNAL NON-DEPARTMENTAL AGENCIES (Continued)

INTERFUND TRANSFERS (CONTINUED):

Eastside Tax Increment District - \$148,300

In February 2004, the City Council adopted the Eastside Neighborhood Plan which focuses on continued improvement in the quality of the redevelopment area's residential and commercial segments through urban infill and redevelopment as well as infrastructure improvements. One action outline in the Plan was the establishment of a Tax Increment Financing District, specifically limited to the Eastside area, as a funding source for the revitalization activities.

Tax increment revenues are paid to the Eastside Tax Increment Financing District Fund by taxing authorities, other than school districts and water management districts, which have taxing jurisdiction within the redevelopment area. Presently, those taxing authorities include Escambia County and the City of Pensacola. The amount of funds appropriated by each taxing authority to the Eastside Tax Increment Financing District Fund is equal to 95% of the difference between the amount of ad valorem real property taxes levied by the taxing authority each year within the Eastside CRA and the amount which would have been produced by the same levy on the assessed value of taxable real property in the redevelopment Area in calendar year 2005 (Fiscal Year 2006). The concept of using the Tax Increment Financing (TIF) funds (monies deposited in the Eastside Tax Increment Financing District Fund) relates the growth, redevelopment and subsequent property value increase in the redevelopment area to the continued improvement of the area. TIF funds can only be used to undertake planning and construction of improvements (infrastructure, streetscape projects, affordable housing, recreation/park projects, etc.) within the redevelopment area and outlined in the adopted plan.

Westside Tax Increment District - \$630,200

In January 2007, City Council designated the Westside Community Redevelopment Area, a blighted area characterized by primarily residential neighborhoods, large parcels of active industrial uses, commercial development, institutional uses, and vacant lands. The Westside Community Redevelopment Plan was adopted in May 2007 and the Westside Redevelopment Trust Fund was established to fund implementation of proposed redevelopment projects in the Westside redevelopment area by Tax Increment Financing (TIF). The base year for accrual of tax increments to the Redevelopment Trust Fund was set at 2007; however, since the Redevelopment Area base year was established before the decline in property values, for many years the Trust Fund did not receive any funding. In August 2014, the City Council approved an ordinance that established a new base year of 2013. With a new base year of 2013, the Trust Fund has gradually begun to receive funding. The concept of using tax increment financing (TIF) funds (Monies deposited in the Westside tax increment financing district fund) relates the growth, redevelopment and subsequent property value increase in the redevelopment area to the continued improvement of the area. Tif funds can only be used to undertake planning and construction of improvements (infrastructure, streetscape projects, affordable housing, recreation/park projects, etc.) within the redevelopment area and outlined in the adopted redevelopment plan.

Residential Sanitation Assistance Program - \$5,000

The City has designated \$5,000 to provide sanitation service assistance to eligible property owners. To be eligible, the taxable value of the owner's homesteaded property must be \$25,000 or less and the gross household income would be \$10,025 or less. The City provides assistance until the funds are exhausted. The funding assistance will be for one year only and an application is required every year with no guarantee of funding assistance in the future based on previous assistance.

MISCELLANEOUS NON-DEPARTMENTAL AGENCIES

OTHER OUTSIDE AGENCIES:

2-1-1 Escambia (formally First Call for Help) – \$10,000

A regional program supported by and coordinated by the United Way of Escambia County. 211 Escambia provides comprehensive information. Referral and advocacy the community 24 hours per day, 7 days per week. In addition, 211 Escambia maintains a full resource of agencies, programs and services that provide assistance to residence of the community that is available to the public on the website (www.211nwfl.org) in addition to the information center, and available via phone. The greatest percentage of contacts occur from very low income and those in financial crisis but also includes a wide spectrum of referrals to the general community. The Information and Referral Specialists are expected to answer approximately 40,000 calls plus another 100,000 website visits are anticipated.

Lakeview Center, Inc. - \$20,000

Lakeview Center, Inc. (LCI) is a private not-for-profit corporation which provides mental health and other treatment services. LCI is designated by the State of Florida as the public receiving facility in Escambia County for Baker Act patients. In conjunction with this activity, LCI provides around-the-clock emergency services and operates a licensed 30-bed Crisis Stabilization Unit (CSU). This facility is utilized by the Pensacola Police Department in situations involving individuals needing involuntary treatment under the Florida Mental Health Act. Funding from the City is used to provide a screening specialist in the CSU.

20

Be Ready Alliance Coordinating for Emergencies (BRACE) - \$15,000

BRACE is a non-profit organization designed to further the knowledge of disaster preparedness as well as provide assistance to the homebound, and otherwise, those incapable of providing adequate safety and provisions for the endurance of a disaster, either natural or man-made, in all of Escambia County. The mission of BRACE is to reduce loss of life, injury, property damage, environmental impact and economic loss due to disaster through fostering communication, cooperation, collaboration and coordination among community, faith-based, non-profit, private and public organizations active in one or more phases of emergency management. Funding is provided to coordinate disaster preparedness education and training outreach for City residents.

Homeless Initiative (Opening Doors of Northwest Florida, Inc.) - \$0*

Opening Doors of Northwest Florida provides the tools and opportunities for individuals, families and veterans to overcome and prevent a lifetime of homelessness. They collaborate with partner agencies, streamlining access to the most appropriate housing intervention. The funding provided by the City of Pensacola expands the Integrated Coordination with Assessment Referral and Education (I-CARE) program within the City limits, to serve chronically homeless men and women and provide housing to those that they can. Services include street outreach, intensive case management, access to mental health and health care provided by Lakeview Center and Community Health of Northwest Florida, direct housing placement and diversion to other placement options.

* The City of Pensacola is slated to receive \$19.1 million in American Recovery Pan Act (ARPA) funding. Part of that funding will be used to address housing issues within our community. Therefore, for fiscal years 2022, 2023, and 2024 funding for homeless initiatives will come from ARPA funds. In future years another funding source would need to be identified to continue the program.

MISCELLANEOUS NON-DEPARTMENTAL AGENCIES (Continued)

Pensacola Children's Chorus - \$25,000

Pensacola Children's Chorus is a non-profit, community based arts education program for youth that teaches music and performance skills. Funding from the City is used to provide a chorus program at City Resource Centers.

ARTS/CULTURE/HISTORICAL:

Arts/Culture/Entertainment (ACE) - \$125,000

ACE provides general operating and mini grants for the local arts, cultural and entertainment organizations to help foster the arts and culture in the community. Investing in the arts and culture is a proactive way to improve economic development through increased tourism, improved education and community building for quality of life.

First City Lights Festival - \$50,000

Pensacola's Downtown Improvement Board (DIB) conceived the idea of coordinating, supporting and branding all of the district's diverse holiday events providing an unforgettable holiday experience for families. Aside from the usual draws of fantastic shopping, museums and dining, the First City Lights Festival also provides outdoor theater, musical performances and the unique setting created each evening under a canopy of thousands of white lights illuminating historic buildings, parks, shops galleries and outdoor spaces. (NOTE: In prior years funding also came from the Mayor's Contingency and the Community Redevelopment Agency)

OTHER FUNDING SOURCES – EXTERNAL AGENCY

Council on Aging - \$70,000

Funding provided by the Community Development Block Grant Fund.

Parades - \$64,500

Funding provided for Parades included in the Public Works & Facilities, Parks & Recreation, Police, and Sanitation Departments.

CEDA - \$40,000

Additional Economic Development funding provided by Pensacola Energy.

Pensacola Clean and Green - \$19,300

Funding provided by Sanitation Services.

SPECIAL REVENUE FUNDS

**CITY OF PENSACOLA
INSPECTION SERVICES
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	1,754,000	2,353,000	599,000	3
4 Total Sources	1,754,000	2,353,000	599,000	4
5 Uses:				5
6 Personnel Expenses	1,246,900	1,320,900	74,000	6
7 Operating Expense	283,300	702,800	419,500	7
8 One-Time Operating Expense	2,100	18,900	16,800	8
9 Sub-Total	1,532,300	2,042,600	510,300	9
10 Capital Outlay	8,500	35,300	26,800	10
11 Allocated Overhead	213,200	275,100	61,900	11
12 Sub-Total	221,700	310,400	88,700	12
13 Total Uses	1,754,000	2,353,000	599,000	13
14 Difference	0	0	0	14
15 FUNDING REQUIREMENTS			Differences	15
16 Revenue				16
17 Building Permits			605,200	17
18 Electrical Permits			(35,000)	18
19 Gas Permits			(4,000)	19
20 Lien Search Fees			11,000	20
21 Mechanical Permits			(38,500)	21
22 Miscellaneous Permits			(2,000)	22
23 Permit Application Fee			87,400	23
24 Plumbing Permits			(41,000)	24
25 Zoning Review & Inspection Fees			15,900	25
26 Total			599,000	26
27 Personnel Expenses				27
28 Add one (1) Inspections Record Clerk - Offset with a reduction in Temp Svcs			32,000	28
29 Add one (1) Permit Clerk - Offset with a reduction in Temp Svcs			21,900	29
30 Change in City Sponsored Pension Plans and FRS			3,200	30
31 Decrease in Group Insurance Participation			(11,400)	31
32 Decrease in Various Personal Services Line Items			(19,700)	32
33 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 13 EE's)			24,900	33
34 Increase In Worker's Compensation Premium			6,000	34
35 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 13 EE's) - 9196			17,100	35
36 Sub-Total			74,000	36
37 Operating Expenses				37
38 Increase in Communication (Innovation & Technology Allocation)			28,900	38
39 Increase in Liability Insurance			2,800	39
40 Increase in Other Contractual Services - GPS on Vehicles			2,400	40
41 Increase in Other Contractual Services - Permitting Software - Overage			11,700	41
42 Increase in Unclassified - Contingency - FY 2023 - \$400,100			367,800	42
43 Increase in Various Operating Expense Line Items			5,900	43
44 Sub-Total			419,500	44
45 One-Time Operating Expenses			16,800	45
46 Capital Outlay			26,800	46
47 Allocated Overhead			61,900	47
48 Total			599,000	48

**CITY OF PENSACOLA
RECREATION FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	50,400	76,800	26,400	2
3 Revenue	1,148,300	1,155,100	6,800	3
4 Total Sources	1,198,700	1,231,900	33,200	4
5 Uses:				5
6 Personnel Expenses	800,400	853,600	53,200	6
7 Operating Expense	334,200	308,600	(25,600)	7
8 One-Time Operating Expense	58,100	51,700	(6,400)	8
9 Sub-Total	1,192,700	1,213,900	21,200	9
10 Capital Outlay	6,000	18,000	12,000	10
11 Sub-Total	6,000	18,000	12,000	11
12 Total Uses	1,198,700	1,231,900	33,200	12
13 Difference	0	0	0	13
14 FUNDING REQUIREMENTS			Differences	14
15 Fund Balance			26,400	15
16 Revenue				16
17 User Fees - Various			6,800	17
18 Total			6,800	18
19 Personnel Expenses				19
20 Increase in Temporary Personnel Services - Wage Increse			53,200	20
21 Sub-Total			53,200	21
22 Operating Expenses				22
23 Decrease in Training - Child Care Site Manager - GP, Woodland, Cobb & Fricker			(2,700)	23
24 Decrease in Various Operating Line Items			(8,200)	24
25 Gull Point - Decrease Rentals and Other Contractual Services - Halloween/Easter Egg			(2,400)	25
26 Outdoor Pursuits - Increase in maintenance, staff uniforms, enhanced camps			5,600	26
27 Softball & Flag Football - Decrease in Other Contractual Services			(16,000)	27
28 Vickrey - Remove Credit Card Merchant Fees			(1,900)	28
29 Sub-Total			(25,600)	29
30 One-Time Operating Expenses			(6,400)	30
31 Capital Outlay			12,000	31
32 Total			33,200	32

**CITY OF PENSACOLA
MUNICIPAL GOLF COURSE FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	50,000	50,000	2
3 Revenue	784,700	822,600	37,900	3
4 Total Sources	784,700	872,600	87,900	4
5 Uses:				5
6 Personnel Expenses	448,100	481,900	33,800	6
7 Operating Expense	330,600	385,700	55,100	7
8 One-Time Operating Expense	6,000	5,000	(1,000)	8
9 Total Uses	784,700	872,600	87,900	9
10 Difference	0	0	0	10

11 FUNDING REQUIREMENTS

	Differences	
12 Fund Balance	50,000	12
13 Revenue		13
14 Capital Surcharge	1,100	14
15 Green Fees	26,400	15
16 Driving Range	8,000	16
17 Electrical Cart Rental	40,100	17
18 Interest Income	900	18
19 Pro Shop	2,000	19
20 Pull Cart Rental	100	20
21 Tournaments	9,300	21
22 Transfer In From General Fund	(50,000)	22
23 Total	37,900	23
24 Personnel Expenses		24
25 Change in City Sponsored Pension Plans and FRS	400	25
26 Increase in Group Insurance Participation	700	26
27 Bring Minimum Annual Salary to \$31,200	8,500	27
28 Decrease in Various Personal Services Accounts	(1,000)	28
29 Increase in Temporary Personnel Services (Rate Increase)	15,000	29
30 Increase in Various Personal Services Accounts - (Non-Union - 3.00% - 2 EE's)	4,100	30
31 Increase In Worker's Compensation Premium	1,900	31
32 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 2 EE's) - 9196	2,800	32
33 Pay Increase For Performance For Union EE's (Up to 2.00% - 1 EE) - 9195	600	33
34 Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 1 EE)	800	34
36 Sub-Total	33,800	36
37 Operating Expenses		37
38 Decrease in Communications - Inovation & Technology Allocation	(3,700)	38
39 Increase in Other Contractual Services - Golf Cart Lease Renewal With Geofencing Feature	13,000	39
40 Increase in Agricultural Supplies	20,000	40
41 Increase in Liability Insurance	800	41
42 Increase in Repairs & Maintenance - Cost of Supplies Increase	25,000	42
43 Sub-Total	55,100	43
44 One-Time Operating Expenses	(1,000)	44
45 Total	87,900	45

**CITY OF PENSACOLA
ROGER SCOTT TENNIS CENTER
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	128,800	128,800	0	3
4 Total Sources	128,800	128,800	0	4
5 Uses:				5
6 Personnel Expenses	0	0	0	6
7 Operating Expense	128,800	126,800	(2,000)	7
8 One-Time Operating Expense	0	2,000	2,000	8
9 Sub-Total	128,800	128,800	0	9
10 Capital Outlay	0	0	0	10
11 Sub-Total	0	0	0	11
12 Total Uses	128,800	128,800	0	12
13 Difference	0	0	0	13
14 <u>FUNDING REQUIREMENTS</u>			Differences	14
15 <u>Fund Balance</u>			0	15
16 <u>Operating Expenses</u>				16
17 Increase in Communications - Innovation & Technology Allocation			2,100	17
18 Decrease in Unclassified			(4,100)	18
19 Sub-Total			(2,000)	19
20 <u>One-Time Operating</u>			2,000	20
21 <u>Capital Outlay</u>			0	21
22 Total			0	22

**CITY OF PENSACOLA
COMMUNITY MARITIME PARK MANAGEMENT SERVICES FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	37,400	55,500	18,100	2
3 Revenue	1,142,500	1,070,800	(71,700)	3
4 Total Sources	<u>1,179,900</u>	<u>1,126,300</u>	<u>(53,600)</u>	4
5 Uses:				5
6 Personnel Expenses	129,900	104,900	(25,000)	6
7 Operating Expense	1,030,000	1,021,400	(8,600)	7
8 One-Time Operating Expense	0	0	0	8
9 Sub-Total	<u>1,159,900</u>	<u>1,126,300</u>	<u>(33,600)</u>	9
10 Capital Outlay	0	0	0	10
11 Debt Service	20,000	0	(20,000)	11
12 Total Uses	<u>1,179,900</u>	<u>1,126,300</u>	<u>(53,600)</u>	12
13 Difference	<u>0</u>	<u>0</u>	<u>0</u>	13
14 FUNDING REQUIREMENTS			Differences	14
15 Fund Balance			<u><u>18,100</u></u>	15
16 Revenue				16
17 Community Event Concessions			(3,000)	17
18 Kiosk Sales			(3,000)	18
19 Other Charges for Services			(41,600)	19
20 University of West Florida User Fees			(25,000)	20
21 Variable Ticket			900	21
22 Total			<u><u>(71,700)</u></u>	22
23 Personnel Expenses				23
24 Decrease in Temporary Personnel Services - Parking Management			(25,000)	24
25 Sub-Total			<u>(25,000)</u>	25
26 Operating Expenses				26
27 Decrease in Advertising			(10,000)	27
28 Decrease in Other Contractual Services - Parks & Plaza Maintenance			(17,100)	28
29 Decrease in Various Operating Line items - City Hall Parking Management			(9,400)	29
30 Increase in Liability Insurance			27,900	30
31 Sub-Total			<u>(8,600)</u>	31
32 One-Time Operating			0	32
32 Capital Outlay			0	32
33 Debt Service (NFPB - \$20,000)			(20,000)	33
34 Total			<u><u>(53,600)</u></u>	34

**CITY OF PENSACOLA
STORMWATER UTILITY FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	45,100	45,100	2
3 Revenue	2,962,000	3,105,600	143,600	3
4 Total Sources	2,962,000	3,150,700	188,700	4
5 Uses:				5
6 Personnel Expenses	1,789,400	1,871,100	81,700	6
7 Operating Expense	830,900	897,000	66,100	7
8 One-Time Operating Expense	7,200	2,300	(4,900)	8
9 Allocated Overhead	321,600	380,300	58,700	9
10 Sub-Total	2,949,100	3,150,700	201,600	10
11 Capital Outlay	0	0	0	11
12 Sub-Total	0	0	0	12
13 Operating Accumulation	12,900	0	(12,900)	13
14 Sub-Total	12,900	0	(12,900)	14
15 Total Uses	2,962,000	3,150,700	188,700	15
16 Difference	0	0	0	16

17 FUNDING REQUIREMENTS

18 Fund Balance	Differences	17
	45,100	18

19 Revenue

20 Stormwater Utility Fee - Increase from \$76.12/ESU to \$80.00/ESU - \$3.88/ESU Increase	143,600	20
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21 Total	143,600	21
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22 Personnel Expenses

23 Bring Minimum Annual Salary to \$31,200	6,400	23
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24 Change in City Sponsored Pension Plans and FRS	18,000	24
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25 Decrease in Group Insurance Participation	(3,900)	25
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26 Decrease in Various Personal Service Line Items - Reallocation of Staffing Distribution Costs	(17,300)	26
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27 Decrease In Worker's Compensation Premium	(16,500)	27
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28 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 11 EE's)	20,800	28
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29 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 11 EE's) - 9196	14,200	29
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30 Pay Increase For Performance For Union EE's (Up to 2.00% - 21 EE's) - 9195	13,900	30
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31 Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 21 EE's)	46,100	31
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32 Sub-Total	81,700	32
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33 Operating Expenses

34 Decrease in Liability Insurance	(2,100)	34
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35 Increase in Communications - Innovation & Technology Allocation	(700)	35
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36 Increase in Fuels & Lubricants	18,300	36
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37 Increase in Other Contractual Services - 311 Call Center Allocation	39,400	37
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38 Increase in Other Contractual Services - GPS Trackers	5,500	38
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39 Increase in Utilities	5,700	39
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40 Sub-Total	66,100	40
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41 One-Time Operating Expense	(4,900)	41
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42 Allocated Overhead	58,700	42
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43 Capital Outlay	0	43
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44 Operating Accumulation (Unclassified)	(12,900)	44
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45 Total	188,700	45
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**CITY OF PENSACOLA
COMMUNITY REDEVELOPMENT AGENCY FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET *	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	12,084,100	9,169,200	(2,914,900)	3
4 Total Sources	12,084,100	9,169,200	(2,914,900)	4
5 Uses:				5
6 Personnel Expenses	565,700	686,300	120,600	6
7 Operating Expense	1,745,900	2,038,000	292,100	7
8 One-Time Operating Expense	6,700	3,100	(3,600)	8
9 Sub-Total	2,318,300	2,727,400	409,100	9
10 Grants & Aids	240,000	285,000	45,000	10
11 ECUA/WWTP Relocation	1,300,000	1,300,000	0	11
12 Allocated Overhead	142,000	232,500	90,500	12
13 Sub-Total	1,682,000	1,817,500	135,500	13
14 Transfer Out	8,083,800	4,624,300	(3,459,500)	14
15 Sub-Total	8,083,800	4,624,300	(3,459,500)	15
16 Total Uses	12,084,100	9,169,200	(2,914,900)	16
17 Difference	0	0	0	17
* Combined CRA Fund & Urban Core Red Trust Fund For Comparison Purposes				
18 FUNDING REQUIREMENTS			Differences	18
19 Revenue				19
20 Change in Accounting for TIF - No longer in Urban Core Redevelopment Trust Fund			(3,984,300)	20
21 Downtown Improvement Board - TIF (July DR-420 - 10.29% Valuation Growth)			98,800	21
22 Escambia County TIF (July DR-420 - 12.73% Valuation Growth)			588,800	22
23 Transfer In From General Fund - TIF (July DR-420 - 12.73% Valuation Growth)			381,800	23
24 Total			(2,914,900)	24
25 Personnel Expenses				25
26 ADDED One (1) Urban Design Specialist In FY 2022 - CRA Portion			82,700	26
27 Change in City Sponsored Pension Plan and FRS			(2,500)	27
28 Decrease in Overtime - Community Policing to Balance to \$100K			(10,200)	28
29 Increase in Various Personal Service Accounts (Allocation Changes)			12,900	29
30 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 5 EE's)			10,400	30
31 Increase In Worker's Compensation Premium			3,600	31
32 RECLASSIFICATION - One (1) Assistant CRA Administrator from NU-25 to SES I - CRA Portion			6,500	32
33 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 5 EE's) - 9196			7,200	33
34 Pay Increase For Performance For Union EE's (Up to 2.00% - 5 EE's) - 9195			4,100	34
35 Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 3 EE's)			3,400	35
36 Union Agreement - Increase in Various Personal Services Accounts (Police Off. - 4.00% - 2 EE's)			2,500	36
37 Sub-Total			120,600	37
38 Operating Expenses				38
39 Decrease in Complete Streets			(150,000)	39
40 Decrease in Repairs & Maintenance - Shifted to Grants & Aids - Resiliency Program			(45,000)	40
41 Increase in Affordable Housing & Redevelopment			168,100	41
42 Increase in Communications - Innovation and Technology Allocation			11,400	42
43 Increase in Fuels & Lubricants			2,000	43
44 Increase in Liability Insurance			5,000	44
45 Increase in Other Contractual Services - DIB TIF - June DR-420			98,800	45
46 Increase in Other Contractual Services - Streetscape and ROW Maintenance			83,900	46
47 Increase in Professional Services - Statutorily Required Annual CRA Audit			3,000	47
48 Increase in Repairs & Maintenance - Bruce Beach			10,000	48
49 Increase in Repairs & Maintenance - Increased Costs			15,000	49
50 Increase in Utilities - Streetscape Irrigation & Electricity			76,400	50
51 Increase in Various Operating Expenses Line Items			13,500	51
52 Sub-Total			292,100	52
53 One-Time Operating Expenses			(3,600)	53
54 Grants & Aids			45,000	54
55 ECUA/WWTP Relocation - Last Payment January 15, 2027			0	55
56 Allocated Overhead			90,500	56
57 Transfer Out			(3,459,500)	57
58 Total			(2,914,900)	58

**CITY OF PENSACOLA
EASTSIDE TAX INCREMENT FINANCING FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	294,700	377,100	82,400	3
4 Total Sources	294,700	377,100	82,400	4
5 Uses:				5
6 Personnel Expenses	44,300	55,900	11,600	6
7 Operating Expense	131,400	208,200	76,800	7
8 One-Time Operating Expense	0	0	0	8
9 Sub-Total	175,700	264,100	88,400	9
10 Capital Outlay	0	0	0	10
11 Interest Expense	15,000	15,000	0	11
12 Transfer to CRA Debt Service Fund	89,500	89,800	300	12
13 Allocated Overhead	14,500	8,200	(6,300)	13
14 Sub-Total	119,000	113,000	(6,000)	14
15 Total Uses	294,700	377,100	82,400	15
16 Difference	0	0	0	16
17 <u>FUNDING REQUIREMENTS</u>			Differences	17
18 <u>Fund Balance</u>			0	18
19 <u>Revenue</u>				19
20 Escambia County TIF Revenue (July DR-420 - 27.96% Valuation Growth)			50,000	20
21 Transfer in - General Fund (July DR-420 - 26.81% Valuation Growth)			32,400	21
22 Total			82,400	22
23 <u>Personnel Expenses</u>				23
24 ADDED One (1) Urban Design Specialist In FY 2022 - Eastside Portion			1,700	24
25 Change in City Sponsored Pension Plan and FRS			1,900	25
26 Increase in Group Insurance Participation			800	26
27 Increase in Various Personal Service Accounts (Allocation Changes)			3,400	27
28 RECLASSIFICATION - One (1) Assistant CRA Administrator from NU-25 to SES I - Eastside Portion			1,600	28
29 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 5 EE's) Eastside TIF Portion			1,200	29
30 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 5 EE's) - 9196 Eastside TIF Portion			800	30
31 Pay Increase For Performance For Union EE's (Up to 2.00% - 3 EE's) - 9196 Eastside TIF Portion			200	31
32 Sub-Total			11,600	32
33 <u>Operating Expenses</u>				33
34 Increase in Professional Services - Acquisition & Redevelopment			76,800	34
35 Sub-Total			76,800	35
36 <u>One-Time Operating Expenses</u>			0	36
37 <u>Capital Outlay</u>			0	37
38 <u>Interest Expense</u>			0	38
39 <u>Transfer to CRA Debt Service Fund</u>			300	39
40 <u>Allocated Overhead</u>			(6,300)	40
41 Total			82,400	41

**CITY OF PENSACOLA
WESTSIDE TAX INCREMENT FINANCING FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	1,202,300	1,602,200	399,900	3
4 Total Sources	1,202,300	1,602,200	399,900	4
5 Uses:				5
6 Personnel Expenses	75,200	99,600	24,400	6
7 Operating Expense	729,800	993,300	263,500	7
8 One-Time Operating Expense	0	0	0	8
9 Sub-Total	805,000	1,092,900	287,900	9
10 Capital Outlay	0	0	0	10
11 Grants & Aids	110,000	225,000	115,000	11
12 Transfer to CRA Debt Service Fund	279,000	279,500	500	12
13 Allocated Overhead	8,300	4,800	(3,500)	13
14 Sub-Total	397,300	509,300	112,000	14
15 Total Uses	1,202,300	1,602,200	399,900	15
16 Difference	0	0	0	16

17 FUNDING REQUIREMENTS

	Differences	
18 Revenue		18
19 Escambia County TIF Revenue (July DR-420 - 33.26% Valuation Growth)	242,600	19
20 Transfer in - General Fund (July DR-420 - 33.26% Valuation Growth)	157,300	20
21 Total	399,900	21
22 Personnel Expenses		22
23 Increase in Group Insurance Participation	1,300	23
24 Increase in Various Personal Service Line Items (Change In Percentage Split)	4,600	24
24 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 3 EE's) - Westside Portion	2,000	24
25 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 3 EE's) - 9196 - Westside Portion	1,400	25
26 ADDED One (1) Urban Design Specialist In FY 2022 - Westside Portion	10,500	26
27 RECLASSIFICATION - Assistant CRA Administrator from NU-25 to SES I	1,600	27
28 RECLASSIFICATION - CRA Administrator from SES I to SES II during FY 2022	2,900	28
29 Total Fund - Change in City Sponsored Pension Plans and FRS	100	29
30 Sub-Total	24,400	30
31 Operating Expenses		31
32 Increase in Other Contractual Services - "A" Streetscape Project	3,000	32
33 Increase in Professional Services - Affordable Housing	218,000	33
34 Increase in Repairs & Maintenance - Complete Streets	35,000	34
35 Increase in Utilities - Irrigation & Electricity - "A" Streetscape Project	7,500	35
36 Sub-Total	263,500	36
37 One-Time Operating Expenses (Redevelopment Plan Update)	0	37
38 Capital Outlay	0	38
39 Grants & Aids	115,000	39
40 Transfer to CRA Debt Service Fund	500	40
41 Allocated Overhead	(3,500)	41
42 Total	399,900	42

**CITY OF PENSACOLA
COMMUNITY DEVELOPMENT BLOCK GRANT FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	1,065,600	1,526,900	461,300	3
4 Total Sources	1,065,600	1,526,900	461,300	4
5 Uses:				5
6 Personnel Expenses	301,200	286,500	(14,700)	6
7 Operating Expense	96,200	103,600	7,400	7
8 One-Time Operating Expense	0	5,200	5,200	8
9 Sub-Total	397,400	395,300	(2,100)	9
10 Capital Outlay	0	14,000	14,000	10
11 Grants and Aids	668,200	1,117,600	449,400	11
12 Sub-Total	668,200	1,131,600	463,400	12
13 Total Uses	1,065,600	1,526,900	461,300	13
14 Difference	0	0	0	14
15 FUNDING REQUIREMENTS			Differences	15
16 Revenue				16
17 Federal Funding			461,300	17
18 Total			461,300	18
19 Personnel Expenses				19
20 Change in City Sponsored Pension Plans and FRS			(1,000)	20
21 Decrease in Group Insurance Participation			(6,400)	21
22 Decrease in Various Personnel Services Line Items (Funding Shifting With Section 8)			(18,100)	22
23 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 4 EE's)			6,300	23
24 Increase In Worker's Compensation Premium			200	24
25 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 4 EE's) - 9196			4,300	25
26 Sub-Total			(14,700)	26
27 Operating Expenses				27
28 Increase in Communication - Innovation & Technology Allocation			3,400	28
29 Increase in Training - New Hires & Existing Staff New Roles			4,000	29
30 Sub-Total			7,400	30
31 One-Time Operating Expenses			5,200	31
32 Capital Outlay			14,000	32
33 Grants and Aids			449,400	33
34 Total			461,300	34

CITY OF PENSACOLA
SECTION 8 HOUSING ASSISTANCE PAYMENTS PROGRAM FUND
FY 2023 PROPOSED BUDGET

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	856,000	307,000	(549,000)	2
3 Revenue	20,940,500	22,820,400	1,879,900	3
4 Total Sources	21,796,500	23,127,400	1,330,900	4
5 Uses:				5
6 Personnel Expenses	1,446,700	1,399,600	(47,100)	6
7 Operating Expense	20,144,800	21,413,400	1,268,600	7
8 One-Time Operating Expense	18,000	7,800	(10,200)	8
9 Allocated Overhead	120,000	120,000	0	9
10 Sub-Total	21,729,500	22,940,800	1,211,300	10
11 Capital Outlay	67,000	29,000	(38,000)	11
12 Sub-Total	67,000	29,000	(38,000)	12
13 Grants & Aids	0	157,600	157,600	13
14 Sub-Total	0	157,600	157,600	14
15 Total Uses	21,796,500	23,127,400	1,330,900	15
16 Difference	0	0	0	16

17 <u>FUNDING REQUIREMENTS</u>	Differences	17
18 <u>Fund Balance</u>	(549,000)	18
19 <u>Revenue</u>		19
20 Federal Funding	1,879,900	20
21 Total	1,879,900	21
22 <u>Personnel Expenses</u>		22
23 Change in City Sponsored Pension Plans and FRS	2,200	23
24 Decrease in Group Insurance Participation	(61,800)	24
25 Decrease in Various Personnel Services Line Items (Funding Shifting With CDBG)	(38,900)	25
26 Increase in Various Personal Services (Non-Union - 3.00% - 20 EE's)	29,800	26
27 Increase In Worker's Compensation Premium	1,200	27
28 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 20 EE's) - 9196	20,400	28
29 Sub-Total	(47,100)	29
30 <u>Operating Expenses</u>		30
31 Decrease in Various Operating Line Items	(3,400)	31
32 Increase in Communication - Innovation & Technology Allocation	13,500	32
33 Increase in Rentals	1,245,000	33
34 Increase in Repairs & Maintenance - Fence Repair	10,000	34
35 Increase in Training - New Hires & Existing Staff New Roles	3,500	35
36 Sub-Total	1,268,600	36
37 <u>One-Time Operating Expenses</u>	(10,200)	37
37 <u>Grants & Aids</u>	157,600	37
38 <u>Allocated Overhead</u>	0	38
39 <u>Capital Outlay</u>	(38,000)	39
40 Total	1,330,900	40

ENTERPRISE FUNDS

**CITY OF PENSACOLA
AIRPORT FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	12,039,700	4,177,700	(7,862,000)	2
3 Revenues	19,621,000	21,344,000	1,723,000	3
4 Sub-Total Sources Before Grants	31,660,700	25,521,700	(6,139,000)	4
5 State Grant Revenues	1,000,000	1,000,000	0	5
6 Federal Grant Revenues	3,600,000	4,100,000	500,000	6
7 Passenger Facility Charge	3,500,000	3,600,000	100,000	7
8 Total Sources	39,760,700	34,221,700	(5,539,000)	8
9 Uses:				9
10 Personnel Expenses	5,357,500	6,162,800	805,300	10
11 Operating Expense	10,115,700	11,273,300	1,157,600	11
12 One-Time Operating Expense	4,144,600	783,700	(3,360,900)	12
13 Sub-Total	19,617,800	18,219,800	(1,398,000)	13
14 Capital Outlay	2,452,000	3,748,800	1,296,800	14
15 Debt Service	8,905,800	2,865,900	(6,039,900)	15
16 Allocated Overhead	685,100	687,200	2,100	16
17 Sub-Total	12,042,900	7,301,900	(4,741,000)	17
18 Sub-Total Uses Before Grants/PFC	31,660,700	25,521,700	(6,139,000)	18
19 State Grant Fund Projects	1,000,000	1,000,000	0	19
20 Federal Grant Fund Projects	3,600,000	4,100,000	500,000	20
21 Passenger Facility Charge	3,500,000	3,600,000	100,000	21
22 Total Uses	39,760,700	34,221,700	(5,539,000)	22
23 Difference	0	0	0	23
24 FUNDING REQUIREMENTS			Differences	24
25 Fund Balance			(7,862,000)	25
26 State Grant Revenues			0	26
27 Federal Grant Revenues			500,000	27
28 Passenger Facility Charge Revenues			100,000	28
29 Revenue				29
30 Advertising			11,000	30
31 Air Carrier Landing Fees			111,000	31
32 Airport & 12th Avenue			20,000	32
33 Cargo Area Rentals			22,000	33
34 Cargo Landing Fees			2,000	34
35 Commercial Property Rentals			(190,000)	35
36 Gift Shop			80,000	36
37 GSA/TSA Terminal Rent			4,000	37
38 Hangar/Ground Leases			30,000	38
39 Interest Income			57,000	39
40 Miscellaneous			51,000	40
41 Parking Lot			(500,000)	41
42 Rental Car Customer Facility Charge (Garage)			63,000	42
43 Rental Car Customer Facility Charge (Service FAC)			375,000	43
44 Rental Car Customer Facility Rent			16,000	44
45 Rental Cars			1,269,000	45
46 Restaurant and Lounge			103,000	46
47 Ron Ramp			29,000	47
48 ST Ground Lease			134,000	48
49 Taxi Permits			36,000	49
50 Total			1,723,000	50
51 Personnel Expenses				51
52 ADD One (1) Airport Operations Officer			60,100	52
53 ADD One (1) Deputy Airport Director			120,300	53
54 ADD One (1) Police Officer			77,700	54
55 ADDED One (1) Admin Assistant I in FY 2022			55,900	55

**CITY OF PENSACOLA
AIRPORT FUND
FY 2023 PROPOSED BUDGET**

56	ADDED One (1) Airport Maintenance Technician in FY 2022	48,900	56
57	ADDED One (1) Airport Operations Officer in FY 2022	60,600	57
58	ADDED One (1) Airport Properties Manager in FY 2022	48,400	58
59	Change in City Sponsored Pension Plans and FRS	(28,200)	59
60	COMBINE Air Svc Dev Mgr & Airport Mrktg Mgr to Asst Airport Director for Strategy & Devel	(101,800)	60
61	Decrease in Group Insurance Participation	(42,000)	61
62	Increase in Incentive Pay and Differential Pay	17,800	62
63	Increase in Temporary Personnel Services - Cost Increase & Additional Cust Svc Spec	157,600	63
64	Increase in Various Personal Services Accounts	78,800	64
65	Increase in Various Personal Services Accounts (Non-Union - 3.00% - 32 EE's)	58,900	65
66	Increase In Worker's Compensation Premium	35,000	66
67	Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 32 EE's) - 9196	42,600	67
68	Pay Increase For Performance For Union EE's (Up to 2.00% - 60 EE's) - 9195	34,100	68
69	Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 15 EE's)	18,300	69
70	Union Agreement - Increase in Various Personal Services Accounts (Fire - 10.00% - 6 EE's)	35,900	70
71	Union Agreement - Increase in Various Personal Services Accounts (Police Lt. - 3.00% - 1 Partial EE)	400	71
72	Union Agreement - Increase in Various Personal Services Accounts (Police Off. - 4.00% - 8 EE)	22,700	72
73	Union Agreement - Increase in Various Personal Services Accounts (Police Sgt. - 4.00% - 1 EE)	3,300	73
74	Sub-Total	805,300	74
75	<u>Operating Expenses</u>		75
76	Decrease in Various Operating Line Items	(24,900)	76
77	Increase in Advertising (Cust Survey, Sponsorships & Advertising Contract)	197,000	77
78	Increase in Liability Insurance	42,200	78
79	Increase in Other Contractual Services - 311 Call Center Allocation	1,500	79
80	Increase in Other Contractual Services - Baggage Handling System	159,000	80
81	Increase in Other Contractual Services - Landscape Services	57,600	81
82	Increase in Other Contractual Services - Parking Management	88,000	82
83	Increase in Other Contractual Services - Various Maint Agreements (Janitorial, Elevator, Sprinkler, etc.)	483,000	83
84	Increase in Professional Services - Air Service Consultant	25,000	84
85	Increase in Utilities	129,200	85
86	Sub-Total	1,157,600	86
87	<u>One-Time Operating Expenses</u>	(3,360,900)	87
88	<u>Capital Outlay</u>	1,296,800	88
89	<u>State Grant Funding Projects</u>	0	89
90	<u>Federal Grant Funding Projects</u>	500,000	90
91	<u>Passenger Facility Charge</u>	100,000	91
92	<u>Debt Service (\$2,047,500 Principal CFC, \$231,800 Other Airport Debt Service)</u>	(6,039,900)	92
93	<u>Allocated Overhead</u>	2,100	93
94	Total	(5,539,000)	94

**CITY OF PENSACOLA
GAS UTILITY FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	48,520,600	73,254,400	24,733,800	3
4 Total Sources	48,520,600	73,254,400	24,733,800	4
5 Uses:				5
6 Personnel Expenses	10,257,800	11,061,600	803,800	6
7 Operating Expense	25,763,400	49,048,000	23,284,600	7
8 One-Time Operating Expense	250,800	162,500	(88,300)	8
9 Sub-Total	36,272,000	60,272,100	24,000,100	9
10 Capital Outlay	916,000	1,607,000	691,000	10
11 Debt Service	2,023,600	2,022,800	(800)	11
12 Transfers	8,000,000	8,000,000	0	12
13 Allocated Overhead	1,309,000	1,352,500	43,500	13
14 Sub-Total	12,248,600	12,982,300	733,700	14
15 Total Uses	48,520,600	73,254,400	24,733,800	15
16 Difference	0	0	0	16

17 FUNDING REQUIREMENTS

18 Fund Balance

19 Revenue

20 Commercial User Fees (CPI FY 21 - 1.5% ; FY 22 - 2.6%, FY 23 - 8.5% - No Increase Proposed)	3,134,300	20
21 Compressed Natural Gas Fees	41,600	21
22 Infrastructure Recovery	(2,418,700)	22
23 Interruptible User Fees	1,139,200	23
24 Miscellaneous Gas Charges	(233,700)	24
25 Municipal User Fees (CPI FY 21 - 1.5% ; FY 22 - 2.6%, FY 23 - 8.5% - No Increase Proposed)	80,700	25
26 New Accounts/Turn-On Fees (\$5 Increase)	460,500	26
27 Residential User Fees (CPI FY 21 - 1.5% ; FY 22 - 2.6%, FY 23 - 8.5% - No Increase Proposed)	3,385,100	27
28 Transportation User Fees	19,144,800	28
29 Total	24,733,800	29

30 Personnel Expenses

31 ADD One (1) Administrative Assistant I	59,000	31
32 ADD One (1) Engineering Services Technician	61,900	32
33 ADD Two (2) Customer Service Representative II - Offset with a reduction in Temp Svcs	47,800	33
34 Bring Minimum Annual Salary to \$31,200	116,200	34
35 Change in City Sponsored Pension Plans and FRS	10,600	35
36 Decrease in Group Insurance Participation	(112,500)	36
37 Increase in Overtime	27,400	37
38 Increase in Temporary Personnel Services	12,100	38
39 Increase in Various Personal Services Accounts - Various Reclassifications During FY 2022	226,300	39
40 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 83 EE's)	152,700	40
41 Increase In Worker's Compensation Premium	8,300	41
42 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 83 EE's) - 9196	105,000	42
43 Pay Increase For Performance For Union EE's (Up to 2.00% - 42 EE's) - 9195	38,100	43
44 Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 42 EE's)	50,900	44
45 Sub-Total	803,800	45

46 Operating Expenses

47 Decrease in Communication - Innovation & Technology Allocation	(79,900)	47
48 Decrease in Other Contractual Services - Sewer Lateral Inspections Replaced By In-House Equipment	(50,000)	48
49 Increase in Advertising - CNG Vehicle Wraps and Public Safety Awareness	30,500	49
50 Increase in Inventory of Stores for Resale	22,918,500	50
51 Increase in Liability Insurance	27,100	51
52 Increase in Meter Parts & Pipe Fittings	49,300	52
53 Increase in Other Contractual Services - 311 Call Center allocation	500	53
54 Increase in Other Contractual Services - Cityworks License	60,000	54
55 Increase in Other Contractual Services - Software Support Fees Increased	73,900	55
56 Increase in Rebates	200,000	56
57 Increase in Utilities	13,300	
58 Increase in Various Other Line Items	41,400	58
59 Sub-Total	23,284,600	59

60 One-Time Operating Expenses

61 Capital Outlay	691,000	61
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62 Debt Service	(800)	62
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63 Allocated Overhead	43,500	63
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64 Total	24,733,800	64
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**CITY OF PENSACOLA
PORT FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	2,554,100	3,093,300	539,200	3
4 Sub-Total Sources Before Grants	2,554,100	3,093,300	539,200	4
5 State Grant Revenues	0	0	0	5
6 Total Sources	2,554,100	3,093,300	539,200	6
7 Uses:				7
8 Personnel Expenses	1,007,900	1,149,900	142,000	8
9 Operating Expense	1,329,600	1,665,600	336,000	9
10 One-Time Operating Expense (Reductions)	3,400	26,300	22,900	10
11 Sub-Total	2,340,900	2,841,800	500,900	11
12 Capital Outlay	100,000	100,000	0	12
13 Allocated Overhead	113,200	151,500	38,300	13
14 Matching Grant (Local Share)	0	0	0	14
15 Sub-Total	213,200	251,500	38,300	15
16 Port Construction - State Grant	0	0	0	16
17 Sub-Total Port Construction	0	0	0	17
18 Total Uses	2,554,100	3,093,300	539,200	18
19 Difference	0	0	0	19

20 FUNDING REQUIREMENTS

	Differences	
21 Fund Balance	0	21
22 Revenue		22
23 Cedar Street Lease	16,300	23
24 Dockage	(197,400)	24
25 Handling	25,300	25
26 Harbor	6,300	26
27 Lighting	67,000	27
28 Miscellaneous Billed	49,000	28
29 Property Rental	146,900	29
30 Security Fees	31,500	30
31 Seville Harbor Lease	(100)	31
32 Stevedore Fees	31,000	32
33 Storage	263,000	33
34 Wharfage	100,400	34
35 Sub-Total	539,200	35
36 State Grant Revenue	0	36
37 Total	539,200	37
38 Personnel Expenses		38
39 Added one (1) Port Budget & Planning Specialist During FY 2022	75,900	39
40 Change in City Sponsored Pension Plans and FRS	1,500	40
41 Decrease in Various Personal Services Accounts	(6,000)	41
42 Increase in Group Insurance Participation	13,100	42
43 RECLASSIFICATION - Admin Asst I to Admin Asst II	4,100	43
44 RECLASSIFICATION - Seaport Security/Cargo Ops Sup to Port Cmmcl Devel & Seaport Security Mgr	14,500	44
45 RECLASSIFICATION - Wtrfront Dev. Proj Coord to Wtrfront Dev. & Marketing Proj Coord	4,900	45
46 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 7 EE's)	16,200	46
47 Increase In Worker's Compensation Premium	1,700	47
48 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 7 EE's) - 9196	11,200	48
49 Pay Increase For Performance For Union EE's (Up to 2.00% - 3 EE's) - 9195	2,000	49
50 Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 3 EE's)	2,900	50
51 Sub-Total	142,000	51
52 Operating Expenses		52
53 Decrease in Communication (Innovation & Technology Allocation)	(7,300)	53
54 Increase in Advertising - Forecasted Media Increased Costs	37,000	54
55 Increase in Liability Insurance	19,100	55
56 Increase in Other Contractual Services - 311 Call Center Allocation	500	56
57 Increase in Unclassified - Contingency (FY 2022 - \$71,500 - FY 2023 - \$305,600)	234,100	57
58 Increase in Various Operating Expense Accounts	4,800	58
59 Increase in Dues, Subscriptions & Memberships - Pcolal Navy League, Green Marine Env, AAPA	7,300	59
60 Port Pilot Boat Program - Establish Budget	40,500	60
61 Sub-Total	336,000	61
62 One-Time Operating Expenses (Prior Year One-Time Reductions to Offset Reduced Revenues)	22,900	62
63 Capital Outlay	0	63
64 Allocated Overhead	38,300	64
65 Federal/State Matching Grant (Local Share)	0	65
66 Port Construction - State Grant	0	66
67 Total	539,200	67

**CITY OF PENSACOLA
SANITATION FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	481,600	479,300	(2,300)	2
3 Sanitation Revenue	8,263,400	7,927,100	(336,300)	3
4 Code Enforcement Revenue	1,495,000	1,508,300	13,300	4
5 Total Sources	10,240,000	9,914,700	(325,300)	5
6 Uses:				6
7 Personnel Expenses	4,158,900	4,226,800	67,900	7
8 Operating Expense	3,945,600	4,219,100	273,500	8
9 One-Time Operating Expense	31,400	15,800	(15,600)	9
10 Sub-Total	8,135,900	8,461,700	325,800	10
11 Capital Outlay	1,339,000	785,600	(553,400)	11
12 Debt Service	144,300	0	(144,300)	12
13 Outside Agency Funding	19,300	19,300	0	13
14 Allocated Overhead	601,500	648,100	46,600	14
15 Sub-Total	2,104,100	1,453,000	(651,100)	15
16 Total Uses	10,240,000	9,914,700	(325,300)	16
17 Difference	0	0	0	17
18 FUNDING REQUIREMENTS			Differences	18
19 Fund Balance			(2,300)	19
20 Revenue				20
21 Business Refuse Container Charges			3,000	21
22 CNG Rebates			(500,000)	22
23 County Landfill			18,500	23
24 Equipment Surcharge (FY 2023 CPI 8.5% - Proposed Increase 3.0%)			11,600	24
25 Fuel Surcharge			18,000	25
26 Miscellaneous			(5,200)	26
27 Residential Refuse Container Charges (FY 2023 CPI 8.5% - Proposed Increase 3.0%)			117,800	27
28 Sub-Total Sanitation Revenue			(336,300)	28
29 Franchise Fees			13,300	29
30 Sub-Total Code Enforcement Revenue			13,300	30
31 Total			(323,000)	31
32 Personnel Expenses				32
33 Change in City Sponsored Pension Plans and FRS			(15,100)	33
34 Increase in Group Insurance Participation			13,000	34
35 Increase in Various Personal Services Accounts (Non-Union -3.00% - 23 EE's)			45,600	35
36 Increase in Various Personal Services Line Items			41,200	36
37 Increase in Various Personal Services Line Items - Promotion of two Underfilled Positions			17,600	37
38 Increase In Worker's Compensation Premium			17,400	38
39 RECLASSIFICATION - Change Four (4) Enforcement Officer III From NU-16 to NU-18			31,100	39
40 RECLASSIFICATION - Change One (1) Admin Asst III (NU-18) to Sanit Ops Admin (SES I)			9,200	40
41 Shift 311 Call Center From Sanitation Fund to Central Services Fund			(183,100)	41
42 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 23 EE's) - 9196			27,700	42
43 Pay Increase For Performance For Union EE's (Up to 2.00% - 29 EE's) - 9195			25,900	43
44 Union Agreement - Increase in Various Personal Services Accounts (AFSCME - 3.00% - 29 EE's)			37,400	44
45 Sub-Total			67,900	45
46 Operating Expenses				46
47 Decrease in Communications - Innovation & Technology Allocation			(19,700)	47
48 Decrease in Unclassified - Code Enforcement Contingency (-0-)			(72,600)	48
49 Increase in Fuels & Lubricants			18,000	49
50 Increase in Liability Insurance			257,500	50
51 Increase in Other Contractual Services - 311 Call Center Allocation			116,100	51
52 Increase in Utilities			5,000	52
53 Increase in Various Operating Expenses Line Items			7,200	53
54 Shift 311 Call Center From Sanitation Fund to Central Services Fund			(38,000)	54
55 Sub-Total			273,500	55
56 One-Time Operating Expenses			(15,600)	56
57 Capital Outlay			(553,400)	57
58 Debt Service			(144,300)	58
59 Outside Agency Funding			0	59
60 Allocated Overhead			46,600	60
61 Total			(325,300)	61

INTERNAL SERVICE FUNDS

**CITY OF PENSACOLA
INSURANCE RETENTION FUND
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	17,448,400	17,530,400	82,000	3
4 Total Sources	17,448,400	17,530,400	82,000	4
5 Uses:				5
6 Personnel Expenses	608,000	651,000	43,000	6
7 Operating Expense	836,600	878,100	41,500	7
8 One-Time Operating Expense	3,800	1,300	(2,500)	8
9 Sub-Total	1,448,400	1,530,400	82,000	9
10 Capital Outlay	0	0	0	10
11 Insurance	11,000,000	11,000,000	0	11
12 Claims	5,000,000	5,000,000	0	12
13 Sub-Total	16,000,000	16,000,000	0	13
14 Total Uses	17,448,400	17,530,400	82,000	14
15 Difference	0	0	0	15
16 FUNDING REQUIREMENTS			Differences	16
17 Fund Balance			0	17
18 Revenue				18
19 Charges For Services - Clinic			19,600	19
20 Charges For Services - Risk Management			62,400	20
21 Total			82,000	21
22 Personnel Expenses				22
23 Change in City Sponsored Pension Plans and FRS			900	23
24 Increase in Group Insurance Participation			10,300	24
25 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 7 EE's)			14,400	25
26 Increase in Various Personal Services Line Items			6,500	26
27 Increase In Worker's Compensation Premium			1,000	27
28 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 7 EE's) - 9196			9,900	28
29 Sub-Total			43,000	29
30 Operating Expenses				30
31 Clinic - Increase in Dues, Subscriptions & Memberships - License & Assn Dues			1,100	31
32 Clinic - Increase in Medical & First Aid Supplies			1,300	32
33 Clinic - Increase in Training - CEU			1,600	33
34 Increase in Communication - Innovation & Technology Allocation			1,900	34
35 Increase in Liability Insurance			34,900	35
36 Increase in Various Operating Expense Line Items			700	36
37 Sub-Total			41,500	37
38 One-Time Operating Expenses			(2,500)	38
39 Capital Outlay			0	39
40 Insurance			0	40
41 Claims			0	41
42 Total			82,000	42

**CITY OF PENSACOLA
INNOVATION & TECHNOLOGY
FY 2023 PROPOSED BUDGET**

	FY 2022 BEGINNING BUDGET	FY 2023 PROPOSED BUDGET	DIFFERENCE FY 2023 PROP - FY 2022 BEG	
1 Sources:				1
2 Fund Balance (Appropriated)	0	0	0	2
3 Revenue	3,904,500	3,614,800	(289,700)	3
4 Total Sources	<u>3,904,500</u>	<u>3,614,800</u>	<u>(289,700)</u>	4
5 Uses:				5
6 Personnel Expenses	1,841,300	1,832,100	(9,200)	6
7 Operating Expense	1,679,200	1,767,000	87,800	7
8 One-Time Operating Expense	93,400	15,700	(77,700)	8
9 Sub-Total	<u>3,613,900</u>	<u>3,614,800</u>	<u>900</u>	9
10 Capital Outlay	290,600	0	(290,600)	10
11 Total Uses	<u>3,904,500</u>	<u>3,614,800</u>	<u>(289,700)</u>	11
12 Difference	<u>0</u>	<u>0</u>	<u>0</u>	12
13 FUNDING REQUIREMENTS			Differences	13
14 Fund Balance			<u>0</u>	14
15 Revenue				15
16 Charges For Services			(289,700)	16
17 Total			<u>(289,700)</u>	17
18 Personnel Expenses				18
19 Change in City Sponsored Pension Plans and FRS			4,200	19
20 Decrease in Various Personal Services Line Items			(18,100)	20
21 Decrease in Group Insurance Participation			(66,600)	21
22 Increase in Various Personal Services Accounts (Non-Union - 3.00% - 20 EE's)			41,900	22
23 Increase In Worker's Compensation Premium			1,100	23
24 Pay Increase For Performance For Non-Union EE's (Up to 2.00% - 20 EE's) - 9196			28,300	24
25 Sub-Total			<u>(9,200)</u>	25
26 Operating Expenses				26
27 Increase in Liability Insurance (Cyber Security Insurance Premium)			84,600	27
28 Increase in Other Contractual Services - Fraud Hotline Shifted From General Fund			2,800	28
29 Increase in Other Contractual Services - 311 Call Center Allocation			400	29
30 Sub-Total			<u>87,800</u>	30
31 One-Time Operating Expenses			<u>(77,700)</u>	31
32 Capital Outlay			<u>(290,600)</u>	32
33 Total			<u>(289,700)</u>	33

CAPITAL IMPROVEMENT PROJECTS

**CITY OF PENSACOLA
CAPITAL IMPROVEMENT PROGRAM
SUMMARY
FISCAL YEAR 2023- 2027**

	2023	2024	2025	2026	2027
Stormwater	2,554,600	2,554,600	2,554,600	2,554,600	2,554,600
Local Option Sales Tax Series IV					
Fire Apparatus/Vehicles	92,000				
Fire Capital Equipment					
Police Vehicles	1,006,100	1,005,000	1,005,000	1,005,000	1,005,000
Police Capital Equipment	58,000	58,000	58,000	58,000	58,000
Sidewalk Improvements	200,000	200,000	200,000	200,000	200,000
Intersection Improvements	100,000	100,000	100,000	100,000	100,000
Pavement Management Program	500,000				
Baylen Street Marina Seawall Refurbishment		750,000			
Palafox Marina Seawall Refurbishment			750,000		
Energy Conservation & Efficiency Improvements	225,000	215,000	215,000	215,000	215,000
City-Wide ADA Improvements	50,000	50,000	50,000	50,000	50,000
Athletic Facilities & Resource Center Improvements				70,000	
Park Improvements	567,100	272,100	227,100	112,200	218,300
Capital Equipment	748,700	800,000	800,000	800,000	800,000
Total Local Option Sales Tax Series IV	3,546,900	3,450,100	3,405,100	2,610,200	2,646,300
TOTAL CAPITAL IMPROVEMENT PROGRAM	6,101,500	6,004,700	5,959,700	5,164,800	5,200,900

**CITY OF PENSACOLA
STORMWATER
CAPITAL IMPROVEMENT PROGRAM
FISCAL YEARS 2023- 2027**

PROJECT	2023	2024	2025	2026	2027
1 Longhollow Drainage Basin Improvements					583,200
2 Spanish Trail Drainage Improvments				700,000	
3 9th Avenue Outfall to Pensacola Bay	620,000				
4 E. Texar Drive Drainage Improvements	385,000				
5 Summit Blvd. Drainage Improvements	425,000				
6 Langley Avenue East Drainage Improvements		612,800	764,800		
7 Langley Avenue and Homewood		154,800	580,000		
8 F Street. Main to Pensacola Bay			112,800	732,600	
9 Bayou Blvd, Lee, Lloyd and Stanley Ave					300,000
10 Summit Boulevard, Spanish Trail to Firestone					325,000
11 Strong Street Drainage Improvements		690,000			
12 Spring Street Outfall to Pensacola Bay					325,000
13 Land Acquisition for Stormwater Facility Sites	25,000	25,000	25,000	25,000	25,000
14 NPDES Permit Monitoring	100,000	100,000	100,000	100,000	100,000
15 Stormwater Grant Match Funding	39,300	75,000	75,000	75,000	75,000
16 Stormwater Capital Equipment		50,000	50,000	50,000	50,000
17 Stormwater Vaults Citywide	362,400	284,800	284,800	309,800	209,200
18 Stormwater Repair and Maintenance	597,900	562,200	562,200	562,200	562,200
TOTAL FOR STORMWATER PROJECTS	2,554,600	2,554,600	2,554,600	2,554,600	2,554,600

CITY OF PENSACOLA

LOCAL OPTION SALES TAX – SERIES IV PLAN

DEPARTMENT			PROJECT NAME														(3 months)		
1	FIRE	FIRE STATION RENOVATIONS	REVISED PROJECT ESTIMATE	ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	PROJECTED 2022	PROJECTED 2023	PROJECTED 2024	PROJECTED 2025	PROJECTED 2026	PROJECTED 2027	PROJECTED 2028	PROJECTED 2029	
2		STATION #3	3,723,662		153	285,765	1,734,698	1,703,046											
3		FIRE APPARATUS																	
4		REPLACE 97 SOUTHERN COACH 1250 GPM PUMPER, UNIT #961	425,787				425,787												
5		REPLACE 98 SOUTHERN COACH 1250 GPM PUMPER, UNIT #962	425,787				425,787												
6		REPLACE 07 PERCE 1250 GPM PUMPER, UNIT #950-07 (E-1)	488,156							488,156									
7		REPLACE 07 PERCE 1250 GPM PUMPER, UNIT #925-07 (E-2)	488,156							488,156									
8		REPLACE 10 PERCE, 105 AERIAL LADDER, UNIT #920-10	1,319,100								1,319,100								
9		REPLACE 10 PERCE 1250 GPM PUMPER, UNIT #964-10 (E-6)	570,000								570,000								
10		FIRE VEHICLES																	
11		REPLACE 99 FORD F-350 PICKUP, UNIT #908	32,552				32,552												
12		REPLACE 95 FORD F-150 PICKUP, UNIT #902-95	45,503					45,503											
13		REPLACE 99 CROWN VICTORIA, UNIT #901	27,187					27,187											
14		REPLACE 06 TOYOTA COROLLA, UNIT #916-06	29,735					29,735											
15		REPLACE 01 FORD EXCURSION, UNIT #909	42,414						42,414										
16		REPLACE 06 CROWN VICTORIA, UNIT #906-06	36,180							36,180									
17		REPLACE 08 CROWN VICTORIA, UNIT #905-08	41,800								41,800								
18		REPLACE 05 CROWN VICTORIA, UNIT #910-05	41,800									41,800							
19		MOBILE DATA TERMINALS	28,981						12,981			16,000							
20		REPLACE AIR CONDITIONING UNITS	11,000				11,000												
21		REPLACE THERMAL IMAGING CAMERAS	40,888					40,888											
22		TRAINING SIMULATOR (GRANT MATCH)	216,522				6,619	50,823	10,037	54,955	94,088								
23		REPLACE COPIER/FAX/SCANNER	8,101					8,101											
24		SCBA FACEMASK FITNESS TEST EQUIPMENT	9,415					8,000	38,182	23,415	25,415	25,000							
25		REPLACE HVAC UNITS	120,012					25,000											
26		BREATHING AIR COMPRESSOR	25,000																
27		AIR BAG SYSTEM	9,000						9,000										
28		FIRE BOAT EQUIPMENT (PORT GRANT MATCH)	52,163							52,163									
29		PORTABLE RADIOS	22,000						22,000										
30		SCBA UNITS (GRANT MATCH)	51,083							51,083									
31		MOTOROLA RADIOS	31,529						997	30,532									
32		EXTRICATION EQUIPMENT (GRANT MATCH)	10,000								10,000								
33		COMPACT HAZARD HOSE	8,265								8,265								
34		TNT SPREADER TOOL	8,800									8,800							
35		TNT CUTTER TOOL	9,100									9,100							
36		TNT TELESCOPING RAM	7,300									7,300							
37		DEPT. SUB-TOTAL	8,406,978	0	153	285,765	2,638,443	1,947,698	135,611	1,224,640	2,084,668	92,000	0	0	0	0	0	0	
38	POLICE	800 MHZ RADIO SYSTEM	6,539,878	2,314,588	4,162,269	63,021													
39		POLICE MARKED VEHICLES	8,470,986				339,500	580,177	781,873	284,734	2,325,602	799,100	840,000	840,000	840,000	840,000			
40		POLICE UNMARKED VEHICLES	1,892,462				117,156	70,456	304,951	291,879	241,020	207,000	165,000	165,000	165,000	165,000			
41		MOBILE DATA TERMINALS	575,006				31,491	25,644	69,871	58,000	42,000	58,000	58,000	58,000	58,000	58,000	58,000		
42		POLICE HEADQUARTERS BUILDING HVAC CONTROLS	194,387					92,227	102,160										
43		POLICE COPIER	7,020					7,020											
44		POLICE POLYGRAPH	6,980					6,980											
45		POLICE BUILDING CAMERA SYSTEM	34,009						34,009										
46		BODY CAMERAS	115,000							108,906	6,094								
47		POLICE CAD HARDWARE	6,500																
48		DEPT. SUB-TOTAL	17,842,228	2,314,588	4,162,269	63,021	488,147	782,504	1,292,864	743,519	2,621,216	1,064,100	1,063,000	1,063,000	1,063,000	1,063,000	58,000	0	

LOCAL OPTION SALES TAX – SERIES IV PLAN (Continued)

DEPARTMENT	PROJECT NAME	REVISED PROJECT ESTIMATE	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	FISCAL YEARS							PROJECTED 2029 (3 months)
			2015	2016	2017	2018	2019	2020	2021	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED			
PUBLIC WORKS	49 JEFFERSON STREET LIGHTING	407,121				316,639	104,232	(13,750)	42,900	654,937	200,000	200,000	200,000	200,000	200,000	190,000		
	50 SIDEWALK IMPROVEMENTS	1,887,837						373,397	401,983	102,620	100,000	100,000	100,000	100,000	100,000			
	51 INTERSECTION IMPROVEMENTS	1,378,000							17,268	99,733								
	52 TRAFFIC CALMING	117,001								150,000								
	53 COLLEGE BLVD SCHOOL SAFETY	150,000								124,115	432,872	1,283,013						
	54 BURGESS ROAD	1,840,000								984,000	3,300							
	55 WEST CERVANTES CORRIDOR	987,300								1,159,564	22,152	1,301,550	500,000	750,000				
	56 PAVEMENT MANAGEMENT PROGRAM	6,325,332				2,941,001	401,065											
	57 BAYLEN STREET MARINA SEAWALL REFURBISHMENT	750,000																
	58 PALAFOX MARINA SEAWALL REFURBISHMENT	750,000																
	59 9TH AVENUE BRIDGE LIGHT	65,000					16,313			48,687								
	60 BAYLEN STREET LIGHTING	280,497					1,879	278,618										
	61 SPRING STREET LIGHTING	323,162						323,162										
	62 REUS STREET LIGHTING	278,060						278,060										
	63 GOYA STREET LIGHTING	292,909								292,909								
	64 STREET RECONSTRUCTION	659,063								659,063								
	65 ENERGY CONSERVATION & EFFICIENCY IMPROVEMENTS	1,535,000								235,000	225,000	215,000	215,000	215,000	215,000	215,000		
	66 CITY-WIDE ADA IMPROVEMENTS	538,853								77,995	160,858	50,000	50,000	50,000	50,000	50,000		
	67 DEPT. SUB-TOTAL	18,565,135	0	0	0	3,257,640	523,489	3,585,161	920,475	4,988,370	1,075,000	1,315,000	1,315,000	565,000	565,000	455,000	0	
MISCELLANEOUS	68 WOMEN'S VETERAN MEMORIAL	40,000								40,000								
	69 CHAPPIE JAMES MEMORIAL	250,000								250,000								
	70 GARDEN STREET LANDSCAPE	150,000								150,000								
	71 DEPT. SUB-TOTAL	440,000	0	0	0	0	0	0	0	440,000	0	0	0	0	0	0	0	
PARKS & REC	72 ATHL FACILITIES & RESOURCE CTRS IMPROVEMENTS																	
	73 BAYVIEW RESOURCE CENTER	8,122,259		86	350,875	712,157	3,241,611	3,501,094	316,009	427								
	74 BAYVIEW SENIOR CENTER	224,178					121,284	102,518		376								
	75 CECIL T. HUNTER SWIMMING POOL	1,929,060					11,830	59,790	114,774	1,742,666								
	76 COBB CENTER	393,953					126,448	22,505	175,000	175,000				70,000				
	77 EAST PENSACOLA HEIGHTS	154,239					19,439	4,800	60,400	69,600								
	78 EXCHANGE PARK	596,347						23,531		572,816								
	79 FRICKER CENTER	670,000				145,736				524,264								
	80 GULL POINT RESOURCE CENTER	218,438				676	144,255		73,507									
	81 OSCEOLA MUNICIPAL GOLF COURSE	1,195,078			538,257	138,883		249,417		228,521								
	82 ROGER SCOTT ATHLETIC COMPLEX	123,793								123,793								
	83 ROGER SCOTT COMPLEX SWIMMING POOL	129,000								129,000								
	84 ROGER SCOTT TENNIS CENTER	2,502,546				28,025		79,848	118,736	2,275,937								
	85 SANDERS BEACHORINNE JONES CENTER	105,758					39,690	66,068										
	86 TIPPIN RESOURCE CENTER & ATHLETIC FACILITY	1,000,000							94	999,906								
	87 VICKREY CENTER	534,962					14,379	77,014	69,023	374,546								
	88 WOODLAND HEIGHTS CENTER	525,000								525,000								
	89 GENERAL ATHLETIC FACILITIES IMPROVEMENTS	4,235								4,235								
	90 SUB-TOTAL	18,338,846	0	86	889,132	1,025,477	3,718,936	4,186,585	752,543	7,746,087	0	0	0	70,000	0	0	0	
PARK IMPROVEMENTS	91 PARK IMPROVEMENTS																	
	92 ARMSTRONG PARK	162,919					162,919											
	93 AVIATION PARK	40,684				40,684												
	94 BAARS PARK	150,000									150,000							
	95 BARTRAM PARK	50,000										50,000						
	96 BAY BLUFFS PARK	200,000									200,000							
	97 BAYCLIFF ESTATES PARK	25,000											25,000					
	98 BAYVIEW PARK	503,399				134,818	11,500	25,080		332,001								
	99 BELVEDERE PARK	35,000													35,000			
	100 BILL GREGORY PARK	25,000								25,000								
	101 BRYAN PARK	100,000														100,000		
	102 CALLOWAY PARK	43,377						43,377										
	103 CATALONIA SQUARE	54,988																
	104 CHIMNEY PARK	15,000								38,558	16,430							
	105 CORINNE JONES PARK	94,687				94,687												

LOCAL OPTION SALES TAX – SERIES IV PLAN (Continued)

DEPARTMENT		PROJECT NAME	REVISED PROJECT ESTIMATE	FISCAL YEARS													PROJECTED 2029 (3 months)
				ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	PROJECTED 2022	PROJECTED 2023	PROJECTED 2024	PROJECTED 2025	PROJECTED 2026	PROJECTED 2027	
PARKS & REC CONT.	DUNWOODY PARK		40,000													40,000	
	DURANT (REV) PARK (FORMERLY BARCIA PARK)		52,125							52,125							
	EAST PENSACOLA HEIGHTS		119,264						82,464	36,800							
	EASTGATE PARK		35,000											35,000			
	ESTRAMADURA SQUARE		76,282								46,982	4,300					
	FAIRCHILD PARK		100,000												100,000		
	GRANADA SUBDIVISION PARK		15,000												15,000		
	HIGHLAND TERRACE PARK		100,000					11,250	20,729	621	67,400						
	HITZMAN PARK		319,256					301,758		17,498							
	KIWANIS PARK		70,496						15,948	88	54,460						
	LAMANCHA SQUARE		25,000										25,000				
	LAVALET PARK		43,100														
	LEGION FIELD		1,334,837				112,381	338,966	260,079	594,751	28,660			35,000			
	LONG HOLLOW PARK		115,138							25,341	39,797						
	MAGEE FIELD		1,417,499							25,129	832,630	569,740					
	MALLORY HEIGHTS PARK #1 (ROTHSCHILD)		99,971														
	MALLORY HEIGHTS PARK #3 (SCENIC)		50,000														
MARTIME PARK		117,878				114,170	3,708					150,000					
MATTHEWS (REV) PARK		150,000															
MIRAFLORES PARK		33,796						33,796									
MORRIS COURT PARK		404,664				29,496	372,749	2,419		52,954	1,600						
OPERTO SQUARE		54,554															
PARKER CIRCLE PARK		100,883							94,168	6,715							
SANDERS BEACH PARK		486,363				104,456	95,377				286,530						
SEVILLE SQUARE		50,000															
SKATEBOARD PARK		325,000									325,000						
SOCCER COMPLEX (FORMERLY MALLORY HGTS #2)		3,122,495				10,311	595,700	306,527	2,056,212	163,745							
SPRINGDALE PARK		94,287						94,287									
TIERRA VERDE PARK		36,775						36,775									
TIPPIN PARK		100,000									100,000						
WAYSIDE EAST SEAWALL REFURBISHMENT		1,600,000								74,849	1,475,195						
WOODCLIFF PARK		88,945								84,150	4,795						
ZAMORA SQUARE		30,000													30,000		
GENERAL PARK IMPROVEMENTS		361,535									240,035	23,300	23,300	23,300	23,300		
PARK SIDEWALK IMPROVEMENTS		152,079									23,800	23,800	18,800	18,900	25,000		
	SUB-TOTAL	12,822,276	0	0	0	641,003	2,120,515	1,034,635	3,756,357	3,872,966	567,100	272,100	227,100	112,200	218,300	0	
	DEPT. SUB-TOTAL	31,211,122	0	86	889,132	1,666,460	5,639,451	5,221,220	4,508,900	11,619,053	567,100	272,100	227,100	182,200	218,300	0	
		4,106,048									106,048		800,000	800,000	800,000		
CAPITAL EQUIPMENT																	
LEGAL	REPLACE COPIER		6,956						6,956	0			0	0	0	0	0
	DEPT. SUB-TOTAL		6,956	0	0	0	0		6,956	0							
PARKS & REC	REPLACE 02 FORD CREW CAB PICKUP TRUCK - UNIT #519					25,642											
	REPLACE 03 CREW CAB PICKUP - UNIT #544-03		26,357			26,357											
	REPLACE 08 FORD ESCAPE - UNIT #515-08		24,657			24,657											
	FERTILIZER SPREADER		6,705				6,705										
	ZERO TURN MOWER		22,957				5,999			16,968							
	OSC-REPLACE PULL BEHIND ROUGH MOWER		45,086				45,086										
	ADMIN COPIER		8,210				8,210										
	REPLACE 07 FORD 650 TRASH PACKER - UNIT #537-07		80,196				80,196										
	REPLACE 97 FORD F150 PICKUP - UNIT #557-97		24,340				24,340										
	PARKS GARBAGE TRUCK		80,196				80,196										
	REPLACE 02 FORD CREW CAB W/IDUMP HOIST - UNIT #517-02		27,088				27,088										
	REPLACE 99 DODGE PICKUP - UNIT #524-99		24,340				24,340										
	REPLACE 03 FORD 3/4 TON PICKUP - UNIT #543-03		27,088				27,088										
	REPLACE 94 FORD PICKUP W/IDUMP BODY - UNIT #554-97		27,088				27,088										
	REPLACE JOHN DEERE UTILITY VEHICLE		8,545				8,545										
	REPLACE TORO INFELD GROOMER		17,544					17,544									
	RSTC - CLAY COURT MAINTENANCE UTILITY VEHICLE		11,080				11,080										

LOCAL OPTION SALES TAX – SERIES IV PLAN (Continued)

DEPARTMENT	PROJECT NAME	REVISED PROJECT ESTIMATE	FISCAL YEARS															
			ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	PROJECTED 2022	PROJECTED 2023	PROJECTED 2024	PROJECTED 2025	PROJECTED 2026	PROJECTED 2027	PROJECTED 2028	PROJECTED 2029 (3 months)	
PARKS & REC CONT.	REPLACE 2004 F-150 TRUCK - UNIT #558-04	25,695						25,695										
	REPLACE PARKS STUMP GRINDER	58,620						58,620										
	REPLACE 95 INTERNATIONAL HOOD LFT TRUCK - UNIT #573	92,236							92,236									
	NEW TREE CREW BUCKET TRUCK	132,966							132,966									
	REPLACE TORO INFELD SAND PRO MODEL 3040	18,000								18,000								
	REPLACE BALL CREW TRACTOR - UNIT #583	35,654						35,654										
	OSC-REPLACE RAIN BRD PUMP STATION	128,561						128,561										
	OSC-REPLACE RANGE PICKER MACHINE	5,144							5,144									
	OSC-REPLACE RAIN SHELTER	9,450							9,450									
	RIDING LAWMOWER - LANDSCAPE CREW	28,204							28,204									
	TRAILER(S) - LANDSCAPE CREW	10,230							10,230									
	LANDSCAPE 96" MOWER	27,857							27,857									
	REPLACE T2 MOWER	24,707							24,707									
	UTILITY TRUCK - LANDSCAPE CREW	31,039							31,039									
	BOAT DOCK REPLACEMENTS	75,000								75,000								
	NEW BOBCAT	88,841								88,841								
	NEW TORO REEL MOWER W/TRAILER	70,355								70,355								
	OSC-REPLACE GREENSMOWER - UNIT #5752	35,949									35,949							
	REPLACE 06 THOMAS SCHOOL BUS - UNIT #588-06	195,000									195,000							
	NEW SPECIALIZED VAN	13,990									13,990							
REPLACE FOUR (4) ROLL OFF CONTAINERS	24,000									24,000								
REPLACE 91 FORD PICKUP - UNIT #564	31,888									31,888								
REPLACE TORO ZERO TURN MOWER	31,290									31,290								
REPLACE 93 FORD F250 PICKUP TRUCK - UNIT #528	42,500									42,500								
REPLACE TORO INFELD SAND PRO	31,710									31,710								
REPLACE 96 DODGE INTREPID - UNIT #562	25,500									25,500								
OSC-REPLACE TORO GREENSMASTER - UNIT #5758	51,612									51,612								
OSC-REPLACE 2011 TORO SAND PRO	28,619									28,619								
OSC-REPLACE 99 DODGE 3500 FLATBED TRUCK - UNIT #575	57,010									57,010								
OS-REPLACE IRRIGATION COMPUTER SYSTEM	17,381									17,381								
OSC-REPLACE 1998 REEL GRINDER	45,000										45,000							
BACKHOE ATTACHMENT FOR BOBCAT	10,000										10,000							
REPLACE TRACTOR/LOADER - UNIT #598	10,000										10,000							
REPLACE TRACTOR - UNIT #592	60,000										60,000							
REPLACE 60" RIDING LAWN MOWER	40,000										40,000							
REPLACE 98 BEDKNIFE GRINDER	33,000										33,000							
REPLACE 10 KUBOTA DECK MOWER - UNIT #571-10	30,000										30,000							
REPLACE 12 KUBOTA DECK MOWER - UNIT #575-12	30,000										30,000							
REPLACE 91 SOD CUTTER	6,500										6,500							
REPLACE 98 DODGE TRUCK - UNIT #520-98	85,000										85,000							
REPLACE 08 FORD F350 - UNIT #773-08	38,400										38,400							
REPLACE 88 GMC 3500 TRUCK - UNIT #523-88	38,400										38,400							
REPLACE 11 FORD RANGER - UNIT #577-11	38,400										38,400							
REPLACE 94 GMC CRANE TRUCK - UNIT #565	250,000											250,000						
REPLACE 08 FORD ESCAPE - UNIT #770-08	39,000											39,000						
DEPT. SUB-TOTAL		2,690,827	0	0	0	0	0	263,124	507,435	724,449	0	0	0	0	0	0	0	
PUBLIC WORKS	UPGRADE HVAC CONTROLS FOR FSC	42,900				42,900												
	UPGRADE HVAC CONTROLS FOR CITY HALL	204,225				204,225												
	REPLACE 03 FORD F350 UTILITY TRUCK - UNIT #776-03	33,445					33,445											
	REPLACE 05 FORD F350 TRUCK - UNIT #15-05	38,635						38,635										
	REPLACE 98 INT'L DUMP TRUCK - UNIT #156-98	126,291						126,291										
	REPLACE 00 CAT LOADER - UNIT #180-00	121,252						121,252										
	REPLACE 05 FORD F150 - UNIT #503	44,445							4,805									
	NEW HOT WATER PRESSURE WASHER	5,474																
	REPLACE 09 FOR ESCAPE - UNIT #500-09	19,160																
	NEW JOHN DEER UTILITY TRACTOR	34,032							34,032									
	TRAFFIC SIGNAL COMMUNICATION DEVICE	49,995								49,995								
	REPLACE 08 FORD PICKUP TRUCK - UNIT #504-08	40,989								40,989								

LOCAL OPTION SALES TAX -- SERIES IV PLAN (Continued)

DEPARTMENT	PROJECT NAME	REVISED PROJECT ESTIMATE	FISCAL YEARS														
			ACTUAL 2015	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	PROJECTED 2022	PROJECTED 2023	PROJECTED 2024	PROJECTED 2025	PROJECTED 2026	PROJECTED 2027	PROJECTED 2028	PROJECTED 2029 (3 months)
221	PUBLIC WORKS CONT.	27,000															
222	SWEEP CRASH ATTENUATOR	217,956						27,000	217,956								
223	STREET SWEEPER	28,338							28,338								
224	REPLACE 08 FORD F-250 - UNIT #138-08	51,150							51,150								
225	REPLACE 10 FORD F-350 - UNIT #118-10	166,490								166,490							
226	REPLACE 97 FORD BUCKET TRUCK - UNIT #509-97	14,131							14,131								
227	NEW CONCRETE GRINDER WITH VAC SYSTEM	5,052							5,052								
228	ARROW BOARD	49,012								49,012							
229	KUBOTA MINI EXCAVATOR	8,904								8,904							
230	DUMP TRAILER	61,510								61,510							
231	REPLACE 08 F350 FLATBED DUMP TRUCK - UNIT #116-08	6,400								6,400							
232	MOVISION TRAFFIC CONTROL & MONITORING DEVICE	40,000									40,000						
233	NEW FULL SIZE TRUCK	1,436,786	0	0	0	280,570	350,452	106,826	366,622	292,316	40,000	0	0	0	0	0	0
234	DEPT. SUB-TOTAL	8,240,617	0	0	0	280,570	357,408	106,826	366,622	1,122,813	748,700	800,000	800,000	800,000	800,000	800,000	0
235	TOTAL CAPITAL EQUIPMENT	84,706,080	2,314,588	4,162,508	1,237,918	8,329,280	9,450,550	10,341,682	7,764,156	22,876,120	3,546,900	3,450,100	3,405,100	2,610,200	2,646,300	1,313,000	0
236	TOTAL PROJECT ALLOCATIONS	1,000,000	0	0	0	0	641,778	118,654	87,660	152,108	0	0	0	0	0	0	0
237	TRANSFER OUT - PORT FUND - BERTH 6	18,200,000	0	0	0	0	75,846	2,128,692	945,850	15,049,612	0	0	0	0	0	0	0
238	TRANSFER OUT - AIRPORT FUND - PROJECT STALLION & TITAN	19,300,000	0	0	0	0	717,624	2,247,146	1,033,510	15,201,720	0	0	0	0	0	0	0
239	TOTAL TRANSFERS OUT	103,906,080	2,314,588	4,162,508	1,237,918	8,329,280	10,168,174	12,588,828	8,797,666	38,077,840	3,546,900	3,450,100	3,405,100	2,610,200	2,646,300	1,313,000	0
240	SUB-TOTAL PROJECT ALLOCATIONS	840,269	175,480	188,014	188,014	188,014	143,013	96,703	49,045	381,200	333,800	285,400	235,900	185,400	133,800	81,100	27,100
241	INTEREST EXPENSE - MOTOROLA	3,405,053	0	175,480	188,014	188,014	323,406	517,279	473,054	381,200	333,800	285,400	235,900	185,400	133,800	81,100	27,100
242	INTEREST EXPENSE - SERIES 2017 BOND	4,245,322	0	175,480	188,014	188,014	511,420	660,292	476,659	381,200	333,800	285,400	235,900	185,400	133,800	81,100	27,100
243	TOTAL INTEREST EXPENSE	108,151,402	2,314,588	4,337,988	1,425,932	8,840,700	10,828,466	13,158,585	9,724,325	38,459,040	3,880,700	3,735,500	3,641,000	2,795,600	2,780,100	1,394,100	27,100
244	SUB-TOTAL USES	6,460,954				1,546,418	1,591,418	1,637,730	1,685,388	2,181,000	2,228,000	2,276,000	2,325,000	2,375,000	2,426,000	2,478,000	2,532,000
245	PRINCIPAL - MOTOROLA	25,000,000	0	0	0	0	1,952,000	2,091,000	2,136,000	2,181,000	2,228,000	2,276,000	2,325,000	2,375,000	2,426,000	2,478,000	2,532,000
246	PRINCIPAL - SERIES 2017 BOND	31,460,954	0	0	0	1,546,418	3,543,418	3,728,730	3,821,388	4,362,000	4,456,000	4,552,000	4,650,000	4,748,000	4,846,000	4,944,000	5,042,000
247	TOTAL PROJECTED USES	139,617,356	2,314,588	4,337,988	1,425,932	10,387,118	14,371,884	16,887,315	13,095,713	40,640,040	6,108,700	6,011,500	5,966,000	5,170,600	5,206,100	3,872,100	2,559,100
248	PROJECTED AVAILABLE REVENUES - 11 YEAR	104,831,300	0	0	0	5,671,143	8,901,413	8,698,809	10,716,929	9,605,500	9,675,100	9,745,200	9,815,900	9,887,000	9,958,700	10,030,800	2,122,806
249	PROJECTED INTEREST INCOME	670,912	0	0	0	0	250,117	279,967	128,406	12,422	0	0	0	0	0	0	0
250	TOTAL INTEREST INCOME/DEBT SERVICE SAVINGS	670,912	0	0	0	0	250,117	279,967	128,406	12,422	0	0	0	0	0	0	0
251	ESCAMBIA COUNTY CONTRIBUTION - ROGER SCOTT TENNIS CENTER	1,302,546															
252	MISCELLANEOUS REVENUE	343,115						18,899	10,000	1,302,546							
253	OTHER REVENUE (PRIOR LOST PLANS)	119,989						119,989		314,216							
254	SUB-TOTAL MISCELLANEOUS REVENUE	1,765,650	0	0	0	0	520,000	138,888	10,000	1,616,762	0	0	0	0	0	0	0
255	TRANSFER IN - GENERAL FUND (YMCA LAND SWAP)	520,000	0	175,480	188,014												
256	TRANSFER IN - GENERAL SERVICES FUND (MOTOROLA)	363,494	0	175,480	188,014												
257	SUB-TOTAL TRANSFERS IN	883,494	0	175,480	188,014	0	520,000	0	0	0	0	0	0	0	0	0	0
258	TOTAL SOURCES	108,151,356	0	175,480	188,014	5,921,260	9,701,380	8,966,103	10,741,351	11,222,262	9,675,100	9,745,200	9,815,900	9,887,000	9,958,700	10,030,800	2,122,806
259	FUND BALANCE FROM DEBT PROCEEDS	31,461,000	6,461,000					0	0	0	0	0	0	0	0	0	0
260	AVAILABLE BALANCE	0															

POSITIONS

**CITY OF PENSACOLA
FISCAL YEAR 2023 BUDGET
CHANGES IN POSITIONS**

ADDED/DELETED/TRANSFERRED POSITIONS

FY 2022 Executive Positions	853	<u>Budget Amt</u>
<u>General Fund -001</u>		
Mayor/City Administrator	TRANSFER ONE (1) Capital Improvement Projects Manager (SES I, PCN #1152-001) from Office of the Mayor to Public Works and change title to Public Works & Facilities Deputy Director of Operations (SES II, PCN #1188) in FY 2022	(126,400)
Development Services	ADD ONE (1) Development Services Director (SES III, PCN #1116) in FY 2022	192,800
	ADD TWO (2) Cultural Affairs Coordinator (NU-19, PCN #4142) in FY 2022 - ARPA	136,000
Parks & Recreation	ADD ONE (1) Deputy Parks & Recreation Director (SES II)	136,400
Public Works	TRANSFER ONE (1) Capital Improvement Projects Manager (SES I, PCN #1152-001) from Office of the Mayor to Public Works and change title to Public Works & Facilities Deputy Director of Operations (SES II, PCN #1188) in FY 2022	148,100
	ADD ONE (1) Assistant Project Manager	82,700
Fire	ADD ONE (1) Assistant Fire Chief	116,300
Police	ADD ONE (1) Accreditation Manager (NU-20)	71,900
	ADD ONE (1) Public Safety Telecommunicator Supervisor (NU-19, PCN #2075)	69,200
	ADD TWO (2) Public Safety Telecommunicator (NU-13, PCN #2047)	113,800
Sub-Total General Fund	<u>10</u>	<u>940,800</u>
Community Redevelopment Agency	ADD ONE (1) Urban Design Specialist (NU-23, PCN #4141) in FY 2022	82,700
Inspections	ADD ONE (1) Building Inspection Specialist (NU-20, PCN #4069) in FY 2022	70,500
	ADD ONE (1) Permit Clerk (NU-09, PCN #3020) offset with a reduction in Temporary Personnel Services	21,900
	ADD ONE (1) Inspections Record Clerk (NU-08) offset with a reduction in Temporary Personnel Services	32,000
Pensacola Energy	ADD ONE (1) Administrative Assistant I (NU-13, PCN #3040-004)	59,000

**CITY OF PENSACOLA
FISCAL YEAR 2023 BUDGET
CHANGES IN POSITIONS**

ADDED/DELETED/TRANSFERRED POSITIONS

		Budget Amt
	ADD TWO (2) Customer Service Representative II (NU-07, PCN #3015) offset with a reduction in Temporary Personnel Services	47,800
	ADD ONE (1) Engineering Services Technician (NU-16, PCN #4073)	61,900
Sanitation	TRANSFER ONE (1) Constituent Services Administrator (SES I, PCN #1270) and ONE (1) Administrative Assistant I (NU-13, PCN #3040) From Sanitation Fund to Central Services Fund	(183,100)
Port	ADD ONE (1) Port Budget & Planning Specialist (NU-25, PCN #2032) in FY 2022	75,900
Airport	ADD ONE (1) Airport Operations Officer (NU-15, PCN #2013) in FY 2022	60,600
	ADD ONE (1) Administrative Assistant I (NU-13, PCN #3040) in FY 2022	55,900
	ADD ONE (1) Airport Properties Manager (NU-17, PCN #1175) in FY 2022	48,400
	ADD ONE (1) Airport Maintenance Technician (GE-06, PCN #7012) in FY 2022	48,900
	ADD ONE (1) Airport Operations Officer (NU-15, PCN #2031)	60,100
	ADD ONE (1) Police Officer (P-02, PCN #5514)	77,700
	ADD ONE (1) Deputy Airport Director (SES II, PCN #1281)	120,300
	COMBINE ONE (1) Air Service Development Manager (NU-23, PCN #1280) and ONE (1) Airport Marketing Manager (NU-23, PCN #1283) to Assistant Airport Director for Strategy & Development (SES I.)	(101,800)
311 Call Center	TRANSFER ONE (1) Constituent Services Administrator (SES I, PCN #1270) and ONE (1) Administrative Assistant I (NU-13, PCN #3040) From Sanitation Fund to Central Services Fund	183,100
Sanitation/Garage	ADD ONE (1) Maintenance Worker III (GE-05, PCN #6010)	47,800
Sub-Total Non-General Fund	16	869,600
Sub-Total Increased/Reduced Positions	26	1,810,400
Total FY 2023 Budgeted Executive Positions	879	1,810,400

**CITY OF PENSACOLA
FISCAL YEAR 2023 BUDGET
CHANGES IN POSITIONS**

ADDED/DELETED/TRANSFERRED POSITIONS

		<u>Budget Amt</u>
FY 2022 Beginning Legislative Positions	5	
City Council	ADD ONE (1) Special Assistant to the 1 Council Executive (N/R, PCN #2151) in FY 2022	160,700
	(1) DELETE ONE (1) Legal Counsel for City Council (N/R)	(114,900)
Sub-Total Increased/Reduced Positions	<u>-</u>	<u>45,800</u>
Total FY 2023 Budgeted Legislative Positions	<u>5</u>	<u>45,800</u>
Total FY 2023 Positions	<u>884</u>	<u>1,856,200</u>

FUNDED POSITION COMPARISON

LAST TEN YEARS

	CITY OF PENSACOLA POSITION COMPARISON LAST TEN YEARS									
	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
EXECUTIVE BRANCH POSITIONS										
GENERAL FUND AND RELATED										
Mayor	10	9	8	8	8	8	11	11	11	10
City Clerk	3	4	3	3	2	2	3	3	3	3
City Council Support	2	2	3	0	0	0	0	0	0	0
Legal	4	4	3	3	4	4	6	6	7	7
Human Resources	7	7	7	7	8	8	9	10	10	10
Financial Services	21	21	21	21	21	21	20	21	21	21
Planning Services	6	6	7	8	7	8	8	8	7	10
Parks & Recreation	46	46	45	46	48	48	50	57	62	63
Public Works	24	24	23	23	23	23	23	23	24	25
Fire	114	114	115	116	123 *	123	123	125	125	126
Police	203	203	204	204	204	204	205	206	206	210
SUBTOTAL GENERAL FUND	440	440	439	439	448	449	458	470	476	485
Financial Services - Central Services Fund	1	1	1	1	1	1	1	1	1	1
Financial Services - Risk Mgt - Ins Ret Fund	2	2	2	3	3	3	3	3	3	3
Human Resources - Clinic/ Benefits - Ins Ret Fund	3	3	3	3	2	2	2	3	4	4
Inspection Services Fund	10	11	12	12	12	12	12	12	12	15
Mayor- 311- Central Services Fund	0	0	0	0	0	0	0	0	0	2 ****
Parking Management	0	0	0	0	0	0	0	0	7	7
Parks & Recreation - Golf Fund	4	4	3	3	3	3	3	3	3	3
Parks & Recreation-Maritime Pk Mgt Svcs Fund	2	2	2	2	0	0	0	0	0	0
Public Works - Engineering - Central Svcs Fund	8	8	8	8	8	8	8	9	10	11
Public Works - Stormwater Utility Fee Fund	26	26	27	27	27	27	27	27	30	30
Sanitation - Central Garage - Central Svcs Fund	17	17	17	17	17	17	17	17	17	17
Innovation & Technology - Central Svcs Fund	14	14	15	14	14	14	14	17 ***	20 ***	20
SUBTOTAL GENERAL FUND RELATED	87	88	90	90	87	87	87	92	107	113
TOTAL GENERAL FUND AND RELATED	527	528	529	529	535	536	545	562	583	598
OTHER FUNDS										
Pensacola Energy	117	117	117	117	115	114	114	122	124	128
Sanitation Services	43	43	43	43	43	43	43	49	51	50
Port of Pensacola	9	9	9	9	8	8	8	9	9	10
Airport	53	53	51	51	53	53	56	57	58	64
Community Redevelopment Agency (CRA)	0	0	0	0	0	0	2 **	3	4	5
Housing	22	20	20	20	20	20	19	23	24	24
TOTAL OTHER FUNDS	244	242	240	240	239	238	242	263	270	281
TOTAL EXECUTIVE BRANCH POSITIONS	771	770	769	769	774	774	787	825	853	879
LEGISLATIVE BRANCH POSITIONS										
Office of the City Council	0	0	1	5	5	5	5	5	5	5
TOTAL LEGISLATIVE BRANCH POSITIONS	0	0	1	5	5	5	5	5	5	5
COMMUNITY REDEVELOPMENT AGENCY POSITIONS										
Community Redevelopment Agency (CRA)	0	0	0	2	2	2	0 **	0	0	0
TOTAL COMMUNITY REDEVELOPMENT AGENCY POSITIONS	0	0	0	2	2	2	0	0	0	0
TOTAL AUTHORIZED POSITIONS	771	770	770	776	781	781	792	830	858	884

* Six (6) Fire Cadets added with the revitalization of the Fire Cadet Program.
 ** The CRA Board voted to return the CRA Staff back under the Mayor's authority.
 *** Technology Resources moved from Financial Services and became Innovation & Technology Department
 **** Constituent Services/ 311 moved from Sanitation Services to the Mayor's Office

**CITY OF PENSACOLA
FISCAL YEAR 2023 BUDGET
CITY COUNCIL PRIORITIES**

Crime and Safety

1. Safe Streets
 - a. Neighborhood Requests For Traffic Calming
 - b. Safe Crossings
 - c. Sidewalks
 - d. Speedbumps
 - e. Streetlights
 - f. Streets
 - g. Traffic Safety
2. Crime Prevention
 - a. Increase neighborhood resource officers
 - b. Reduction of violent and drug-related crime as partner in MSA
 - c. Work with other agencies to reduce violent crime

Neighborhoods

1. Park Maintenance
 - a. Develop a Parks Master Plan
 - b. Diversify parks so that they offer unique experiences at each park
 - c. Equity between districts
 - d. Initiate a fund for repairs of sidewalks and parks (take care of what we build)
 - e. Working Restrooms At Facilities
2. Preserve Historical Culture

Economic Development

1. Affordable/Obtainable Housing
 - a. Addressing abandoned homes for housing opportunities
 - b. Attaining property for affordable/obtainable housing program
 - c. Creating a Sense of Place
 - d. Expand Housing Trust Fund to include a land trust
 - e. Find recurring source of funding beyond sale of city lots
 - f. Implement economic incentives for urban infill – especially when providing long-term rentals
 - g. Increase Housing Inventory

Environment

1. Water Quality
 - a. American Creosote Property – Soil Toxicity
 - b. Continue supporting the work of the Pensacola & Perdido Bays Estuary Program
 - c. Continue to fund monitoring of the bay, bayous, creeks, etc. to make waters safe and accessible
 - d. Develop policy to obtain conservation easements
 - e. Make sure all waterways are safe from bacteria and chemicals before we encourage residents to enter the waters
2. Stormwater
 - a. Address Flooding Issues
 - b. Modification of Drainage Systems
3. Air Quality
 - a. Reduction in Green House Gas Emissions
4. Tree Trust Fund
 - a. Develop an annual plan for the Tree Trust Fund